## 1. APOLOGIES
Mrs Dunphy, Mr Ferrier, Mr Kiely and Ms Tarrant

The Chancellor moves that the apologies, if any, be noted.

## 2. WELCOME
The Chancellor welcomes Mr Anand Rama to his first meeting as member of Council.

## 3. DISCLOSURES OF INTEREST BY MEMBERS
The attention of Members is drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in s175 of the Education Act 1989.

The Chancellor moves that the disclosures, if any, be noted and the action taken be endorsed.

## 4. HONOURS/AWARDS - NEW YEAR HONOURS

### 4.1 THE NEW ZEALAND ORDER OF MERIT

**Knight Grand Companion**  
Sir Stephen Tindall for services to business, community & environment

**Dame Companion**  
Distinguished Professor Dame Margaret A. Brimble CNZM, FRSNZ for services to Science

**Knights Companion**  
Sir Robert McLeod for services to Business & Māori
Sir Tim Shadbolt for services to local government & the community

**Companions**  
Professor Margaret Bedggood for services to Human Rights law
Professor Peter Crampton for services to Education & Health Services
Mrs Carmel Fisher for services to Business
Mrs Andree Talbot for services to the Plunket Society

**Officers**  
Mrs Lindsay Corban for services to Governance
Mr Andrew Hamilton for services to Business
Mrs Shirley Horrocks for services to Documentary Filmmaking
Dr Dianne Sharp for services to Ophthalmology

The Chancellor moves that Council note the Honours conferred on those persons with links to the University and that the Chancellor and Vice-Chancellor have already sent congratulatory letters to the persons involved.
<table>
<thead>
<tr>
<th><strong>Members</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate Professor Selina Tusitala Marsh for services to Poetry, Literature &amp; Pacific Community</td>
<td></td>
</tr>
<tr>
<td>Miss Luisa Avaiki for services to Rugby League</td>
<td></td>
</tr>
<tr>
<td>Ms Carole Beu for services to Literary Industry</td>
<td></td>
</tr>
<tr>
<td>Dr Andrew Connolly for services to Health</td>
<td></td>
</tr>
<tr>
<td>Ms Ingrid Culliford for services to Music and Education</td>
<td></td>
</tr>
<tr>
<td>Professor Alison Jones for services to Education &amp; Sociology Research</td>
<td></td>
</tr>
<tr>
<td>Associate Professor Peter Lineham for services to Religious History &amp; Community</td>
<td></td>
</tr>
<tr>
<td>Miss Heidi Mardon for services to Environmental Education</td>
<td></td>
</tr>
<tr>
<td>Ms Mojo Mathers for services to people with disabilities</td>
<td></td>
</tr>
<tr>
<td>Professor Tracey McIntosh for services to Education &amp; Social Science</td>
<td></td>
</tr>
<tr>
<td>Dr Karlo Mila for services to Pacific Community &amp; as Poet</td>
<td></td>
</tr>
<tr>
<td>Dr Arbutus Mitikulena for services to Health &amp; Pacific Community</td>
<td></td>
</tr>
<tr>
<td>Dr Paula Morris for services to Literature</td>
<td></td>
</tr>
<tr>
<td>Dr Susan Morton services to Epidemiology &amp; Public Health Research</td>
<td></td>
</tr>
<tr>
<td>Dr Tom Prebble for services to Tertiary Education</td>
<td></td>
</tr>
<tr>
<td>Miss Sharon Shea for services to Māori Health &amp; Development</td>
<td></td>
</tr>
<tr>
<td>Dr Rob Stewart for services to Children with Genetic Immune Disorder</td>
<td></td>
</tr>
<tr>
<td>Ms Elisabeth Vaneveld for services to Arts Management</td>
<td></td>
</tr>
<tr>
<td>Dr Siouxie Wiles for services to Microbiology &amp; Science Community</td>
<td></td>
</tr>
</tbody>
</table>

### 4.2 THE QUEEN’S SERVICE ORDER

**Companion**

Mrs Sonia Faulkner for services to Girl Guiding

### 4.3 THE QUEEN’S SERVICE MEDAL

**Companion**

Mr John Clark for services to the Community

Mrs Elizabeth Curtis for services to Girls Brigade

Mr John Elliott for services to the Community

Ms Jacqueline Goodison for services to Women

Ms Alison Thomson for services to the Community

### 5. CONFERENCE OF DEGREES

In accordance with the provisions of the Conferment of Academic Qualifications and Academic Dress Statute 1992 the Chancellor will confer the degrees listed (as attached) by stating:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>11</td>
</tr>
</tbody>
</table>
By the authority vested in me by resolution of The University of Auckland Council I, SCOTT ST JOHN, Chancellor, confer the degrees stated upon those who, within their several faculties, have satisfied the requirements of this University.

6. AWARD OF DIPLOMAS

In accordance with the provisions of the Conferment of Academic Qualifications and Academic Dress Statute 1992 the Chancellor will award the diplomas listed (as attached) by stating:

By the authority vested in me by resolution of The University of Auckland Council I, SCOTT ST JOHN, Chancellor, award the diplomas stated to those who, within their several faculties, have satisfied the requirements of this University.

7. COUNCIL MEETINGS

7.1 Council, Draft Minutes (Part A), 10.12.18

The Chancellor moves that the Minutes (Part A), 10.12.18 be taken as read and confirmed.

7.2 Matters arising from the Minutes (Part A), 10.12.18 not elsewhere on the Agenda

8. VICE-CHANCELLOR’S REPORT

The Chancellor moves that the Vice-Chancellor’s Report be noted.

9. REPORTS OF COUNCIL COMMITTEES

9.1 AUDIT AND RISK COMMITTEE

9.1.1 Minutes (Part A), 25.02.19

The Chancellor moves that the Audit and Risk Committee Minutes (Part A), 25.02.19 be received.

9.2 FINANCE COMMITTEE

9.2.1 Minutes (Part A), 27.02.19

The Chancellor moves that the Finance Committee Minutes (Part A), 27.02.19 be received.
## 10. SENATE MATTERS

### 10.1 REPORT OF SENATE, 25.02.19

- **Part A, 1 - 4:** Policy and other matters requiring Council approval
- **Part B, 1:** Matters for noting by Council
- **Part C, 1-2:** Matters handled under Delegated Authority

The Chancellor moves that the recommendations in Part A of the Report of Senate, 25.02.19 be adopted and Parts B and C be noted.

## 11. CORRESPONDENCE REFERRED BY THE CHANCELLOR

### 11.1 CORRESPONDENCE REGARDING THE AMENDED CONSTITUTION

- **11.1.1** Letter, 18.12.18 from the Chancellor to the Hon Chris Hipkins regarding the amendment of Constitution of Council
- **11.1.2** Constitution of Council of the University of Auckland – amended with track changes
- **11.1.3** Constitution of Council of the University of Auckland – amended with track changes accepted
- **11.1.4** Response, 19.02.19 from the Hon. Chris Hipkins to the Chancellor regarding the amendment of the Constitution of Council

The Chancellor moves that Council receive: correspondence regarding the amended constitution, correspondence regarding the closure of specialist libraries and the memo, 22.01.19 from the Chancellor regarding correspondence not referred to Council.

### 11.2 CORRESPONDENCE REGARDING THE CLOSURE OF SPECIALIST LIBRARIES

- **11.2.1** Email, 06.02.19 from Anthony Blaschke regarding the closure of specialist libraries

### 11.3 CORRESPONDENCE NOT REFERRED TO COUNCIL

- **11.3.1** Memo, 22.01.19 from the Chancellor regarding correspondence not referred to Council

## 12. OTHER MATTERS FOR DECISION OR NOTING

### 12.1 SEAL

Since the Council meeting on 10.12.18 the seal has been applied to the following documents in accordance with the Council resolution of 18.02.1991:

2. Deed of Rent Review – 9-11 Eden Crescent – University of Auckland Law School – The Melanesian Mission Trust Board (the Lessor) and The University of Auckland (The Lessee).

The Chancellor moves that the affixing of the seal to these documents be noted.
4. Deed of Sub-lease – Huia House, 110 Grafton Road, Grafton. Swiss-Belhotel International New Zealand Limited (Sub landlord) and The University of Auckland (Sub Tenant).

5. Deed relating to the Gus Fisher Gallery – Gus Fisher Charitable Trust (Donor’s Successor) and The University of Auckland.

12.2 APPLICATION OF SEAL AND QUALIFICATIONS – DELEGATED AUTHORITY

Council at its meeting 19 June 2006 resolved:

That acting pursuant to section 167 of the Education Act 1989, the Council hereby authorises the person for the time being holding Office as Registrar of The University (and thereby a member of the staff of the University) to execute on behalf of the University documents conferring a degree or awarding a diploma granted by the University or replacing such documents previously conferred or awarded by the University by:

i) affixing the common seal of the University to each of those awards pursuant to this resolution; and

ii) counter-signing the affixing of the seal by the application of a facsimile of his or her signature.

In accordance with this resolution, the Seal was applied to:

- 6616 degree and diploma certificates presented at the Autumn 2018 graduation ceremonies;
- 3164 degree and diploma certificates presented at the Spring 2018 graduation ceremonies;
- 716 degree and diploma certificates presented at the November 2018 graduation ceremonies; and
- 45 degree and diploma certificates presented at the Tai Tokerau 2018 graduation ceremony.

In addition, 252 degrees and diplomas certificates were conferred/awarded in absentia at Council meetings and certificates were subsequently issued.

During the year 2018, the Registrar’s signature was also applied to:

- 677 New certificates for Certificate level courses;
- 115 replacement certificates which were issued as the originals were declared lost or damaged;
- 23 replacement certificates which were issued to reflect graduate name changes; and

The Chancellor moves that Council note the affixing of the common seal of the University to the above certificates consistent with Council’s delegation of 19 June 2006.
12.3 **PAYMENT OF ATTENDANCE FEES TO LAY MEMBERS OF COUNCIL AND COUNCIL COMMITTEES**

Council at its meeting 16 April 2007, RESOLVED that:

1. Commencing 1 April 2007, the meeting attendance fee paid to lay members of Council and lay members of ‘Approved Committees’ shall be adjusted automatically on 1 April of each year by the CPI movement in preceding calendar year, unless this means the attendance fee exceeds the maximum rate fixed by the minister under section 179 of the Education Act, or Council at the time resolves otherwise; and

2. That for the purposes of this resolution the list of ‘Approved Committees’ be:
   - Animal Ethics Committee
   - Biological Safety Committee
   - Human Participants Ethics Committee
   - Rūnanga
   - Students Appeals Committee
   - Auckland Health Research Ethics Committee

   It is appropriate to ensure that the value of the payment made to lay members is maintained and that to achieve this, the previously approved meeting attendance fee of $165 per half day should be increased to $170.00 being the CPI movement for the previous year rounded up to the nearest $5 increment.

The Chancellor moves that the Attendance Fee of $165.00 per half day be increased to $170.00 with effect from 01.04.2019.

12.4 **UNISERVICES DIRECTORS’ FEES**

12.4.1 Memorandum, 23.01.19 from the Vice-Chancellor regarding UniServices Directors’ Fees

The Chancellor moves that Council approve an annual Directors fee of $16,000 per annum, effective from 1 January 2019, for the (currently four) external Board members (those who are not employees of the University).

12.5 **MĀORI NAME OF THE UNIVERSITY**

12.5.1 Memorandum, 22.01.19 from the Vice-Chancellor regarding the Māori name of the University

The Chancellor moves that Council ask the Pro Vice-Chancellor (Māori), Professor Cindy Kiro, to consult within and outside the University as
<table>
<thead>
<tr>
<th>13. GENERAL BUSINESS</th>
<th>13.1 COUNCIL AND COMMITTEES WORK PLAN 2019</th>
<th>The Chancellor moves that the Council and Committees Work plan 2019 be received and noted.</th>
</tr>
</thead>
</table>

**14. LEAVE OF ABSENCE**  
( for the meeting of 6 May 2019)
PUBLIC EXCLUSIONS

The Chancellor moves that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

<table>
<thead>
<tr>
<th>Item No.</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1</td>
<td>Council Meeting Minutes (Part B), 10.12.18</td>
</tr>
<tr>
<td>2.1.1</td>
<td>Auckland Health Research Ethics Committee Annual Report to Council</td>
</tr>
<tr>
<td>2.2.1</td>
<td>University of Auckland Biological Safety Committee, Annual Report to Council</td>
</tr>
<tr>
<td>2.3.1</td>
<td>University of Auckland Human Participants Ethics Committee, Annual Report to Council</td>
</tr>
<tr>
<td>2.3.2</td>
<td>University of Auckland Human Participants Ethics Committee – Guiding Principles for Conducting Research with Human Participants.</td>
</tr>
<tr>
<td>2.4.1</td>
<td>Audit and Risk Committee, Minutes (Part B), 25.02.19</td>
</tr>
<tr>
<td>2.4.2</td>
<td>Draft 2018 Annual Report</td>
</tr>
<tr>
<td>2.5.1</td>
<td>Finance Committee, Minutes (Part B), 27.02.19</td>
</tr>
<tr>
<td>2.5.2</td>
<td>Financial Performance for 2018</td>
</tr>
<tr>
<td>2.6.1</td>
<td>University Honours Committee Report</td>
</tr>
<tr>
<td>2.7</td>
<td>Naming Committee Reports</td>
</tr>
</tbody>
</table>

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

   i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
   ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
   iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors John Morrow and Jim Metson, Peter Gudsell, Peter Fehl, Brendan Mosely, Micheal Rengers, Pamela Moss, Todd Somerville, Lisa Finucane, Andrew Phipps, Clare Litten and Wendy Verschaeren be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.
CONFERMENT OF DEGREES

DOCTOR OF PHILOSOPHY

Olufunto Oluwatosin Ijatuyi in Architecture
University Doctoral Scholar

Kui Xie in Biomedical Science

Lu Wang in Civil Engineering

David Lizardo San Jose in Education

Jingjing Zhao in English

Enni Elina Kyllikki Suonio in Environmental Science

Chao Liu in Mechanical Engineering

Gagandeep Singh Mallah in Medicine

Kevin Michael Waugh in Psychology

MASTER OF ARTS WITH FIRST CLASS HONOURS

Gavin Stewart Chester in Education

Asma Shah in Education

MASTER OF DISASTER MANAGEMENT WITH FIRST CLASS HONOURS

Anna-Kay Kimiesha Spaulding

MASTER OF HEALTH SCIENCES WITH FIRST CLASS HONOURS

Hanguang Zhang

MASTER OF TEACHING ENGLISH TO SPEAK OF OTHER LANGUAGES WITH SECOND CLASS HONOURS FIRST DIVISION

Zhao Ma

Zainul Marjan

MASTER OF TEACHING ENGLISH TO SPEAK OF OTHER LANGUAGES WITH SECOND CLASS HONOURS SECOND DIVISION

Raka Friestyan

MASTER OF MANAGEMENT

Mohan Qi
BACHELOR OF ENGINEERING (HONOURS) WITH FIRST CLASS HONOURS
Chen Li in Software Engineering

BACHELOR OF ARCHITECTURAL STUDIES
Jingxian Ma

BACHELOR OF ARTS
Gavin Stewart Chester

BACHELOR OF COMMERCE
Ken Ling

BACHELOR OF SCIENCE
Kaito Goto

Callum Stuart Massie

Asma Shah
The University of Auckland
Council 11 March 2019

AWARD OF DIPLOMAS

POSTGRADUATE DIPLOMA IN HEALTH SCIENCES WITH DISTINCTION
Rachel Louise Boyes in Advanced Nursing

POSTGRADUATE DIPLOMA IN SCIENCE WITH MERIT
Asma Shah in Psychology

POSTGRADUATE DIPLOMA IN SCIENCE
Hyeon Ho Noh in Chemistry

POSTGRADUATE DIPLOMA IN TRANSLATION STUDIES WITH DISTINCTION
Yangliu Tang

GRADUATE DIPLOMA OF TEACHING (PRIMARY)
Gavin Stewart Chester
Layton Kenneth Charles French
Present: Mr St John (Chair), Professor McCutcheon (Vice-Chancellor), Mr Daniell, Mrs Dunphy, Ms Dawson, Mr Ferrier, Mr Kiely, Sir Ralph Norris, Associate Professor Sims, Ms Cusack, Associate Professor Kawharu.

In Attendance: Professors Morrow and Metson, Mrs Cleland, Mr Gudsell, Ms Moss Mrs Verschaeren Mr Fehl, Mr Mosely and Mr Rengers for item 2.5 in Part B

<table>
<thead>
<tr>
<th>1. APOLOGIES</th>
<th>Ms Cecilia Tarrant</th>
<th>RESOLVED (Chancellor/Vice-Chancellor): that the apology be noted</th>
</tr>
</thead>
</table>

2. DISCLOSURES OF INTEREST BY COUNCIL MEMBERS
   The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in s175 of the Education Act 1989.
   No further disclosures were made.

3. CONFERMENT OF DEGREES
   With the authority of Council, the Chancellor conferred the degrees as per the schedule provided to the meeting.

4. AWARD OF DIPLOMAS
   With the authority of Council, the Chancellor awarded the diplomas as per the schedule provided to the meeting.

5. COUNCIL MEETINGS
   5.1 Council, Draft Minutes (Part A), 17.10.18
       RESOLVED (Chancellor/Ms Dawson): That the Minutes (Part A) of the Council meeting held on 17.10.18 be taken as read and confirmed.

   5.2 Matters arising from the Minutes (Part A), 17.10.18
       No matters arising

6. VICE-CHANCELLOR’S REPORT
   The report was taken as read.
   The Vice-Chancellor drew Council’s attention to the appointment of Professor Cynthia Kiro as the new Pro Vice-Chancellor Māori and the appointment of Associate Professor
   RESOLVED (Chancellor/Mr Kiely): that the Vice-Chancellor’s Report be noted.
Damon Salesa, as the University’s first Pro Vice-Chancellor Pacific.

At the Universities New Zealand meeting last week, the refunding of REANNZ had likely been secured. This national research network was important for research universities; it had been partly Government funded until the previous Government withdrew some of this funding. However, subject to an agreement with the Minister to allow university representation on the Board of REANNZ, it was expected that the funding would be re-established.

In response to a question of the student representative, the Vice-Chancellor explained that, with regards to the sustainability strategy, the reporting took place as part of the Key Performance Indicators (KPI) in the Strategic Plan. Other sustainability issues submitted by the Manager Sustainability and Environment, Dr Lesley Stone, were discussed by the Senior Leadership Team. The outcome of these discussions were included in the Vice-Chancellor’s reports to Senate and Council.

The VC Review Committee had asked for an update on sustainability-related activities and University performance during 2019.

In response to a question of a member of Council, the Vice-Chancellor commented that it would be possible to submit a post implementation review regarding the Improving Research Support (IRiS) programme to Council.

7. REPORTS OF COUNCIL COMMITTEES

7.1 AUDIT AND RISK COMMITTEE

7.1.1 Minutes (Part A), 20.11.18

RESOLVED (Chancellor/Ms Dawson): that the Audit and Risk Committee Minutes (Part A), 20.11.18 be received.

7.2 FINANCE COMMITTEE

7.2.1 Minutes (Part A), 27.11.18

RESOLVED (Chancellor/Mr Daniel): that the Finance Committee Minutes (Part A), 27.11.18 be received.
### 7.2.2 Planning and Budget Report 2019

Council requested that a strategic view of teaching and learning at the University be included in the Council briefing programme for 2019.

**RESOLVED** (Chancellor/Mr Daniell): that:

(i) This report be **received**;
(ii) The attached Planning and Budget Report 2019 be **approved**.

### 7.3 CAPITAL EXPENDITURE COMMITTEE

7.3.1 Minutes (Part A), 20.11.18

**RESOLVED** (Chancellor/Mr Ferrier): that the Capital Expenditure Committee Minutes (Part A), 20.11.18 be **received**.

### 7.4 EQUITY LEADERSHIP COMMITTEE

7.4.1 Equity Leadership Committee Report to Council

**RESOLVED** (Chancellor/Vice-Chancellor): that Council **receive and note** the Equity Leadership Committee Report to Council December 2018.

### 8. SENATE MATTERS

8.1 REPORT OF SENATE, 26.11.18

The report was taken as read.

The Deputy Vice-Chancellor (Academic), Professor John Morrow made the following comments:

Part A of the Report included the Review of Classics and Ancient History. One of the major recommendations of the Review was the merging of the two separate majors of Classical Studies and Ancient History into a single major in Classics and Ancient History. Staffing reductions had reduced the scope of Egyptology which would now be taught at the University up to Masters level. Students pursuing PhD study in the subject would need to continue their study overseas.

With regards to Part B, he explained that Senate had now approved the Assessment (Coursework, Tests and Examinations) Procedures which, together with the previously approved Policy, would be implemented for 2020.

**RESOLVED** (Chancellor/Mr Kiely): that the recommendations in Part A of the Report of Senate, 26.11.18 be **adopted** and Parts B and C be **noted**.
Senate had also approved the Lecture Theatre Recording (LTR) at the University of Auckland Policy and Procedures. The Policy and Procedures required that, except in cases where exemptions were given, all lectures given in rooms equipped with recording devices would be recorded; they would be made available to the students within 72 hours, after appropriate editing by the lecturers. The Information Technology division was currently looking at improving the editing tool.

Potential breaches of copyright occurring when people had uploaded lecture recordings online should be brought to the attention of the University so they could be dealt with appropriately.

The Auckland University Students’ Association (AUSA) had held a survey regarding the LTR Policy and 95% of the 2000 students had responded in favour of the Policy.

It was also important to note that Senate had approved a change of the 2021 academic year. The APEC Leaders Meeting would be taking place in Auckland that year and coincided with the last week of exams. As this could potentially be disruptive for students during the last week of exams, Senate has approved reducing the length of the academic year in 2021 by one week.

Part Ai, 1 - 2: Reviews to be received by Council
Part Aii, 3 - 7: Policy and other matters requiring Council approval
Part B, 1: Matters for noting by Council
Part C, 1-2: Matters handled under Delegated Authority

9. CORRESPONDENCE REFERRED BY THE CHANCELLOR

9.1 LETTER FROM THE HON. CHRIS HIPKINS REGARDING ENGAGEMENT OF EXTERNAL SECURITY PROVIDERS AND THE CHANCELLOR’S RESPONSE

The Minister had asked the University if it engaged external security providers and the Chancellor had responded that this was not the case.

RESOLVED (Chancellor/Sir Ralph Norris): that the letter from the Hon. Chris Hipkins regarding engagement of external security providers and the Chancellor’s response be noted.
### 10. OTHER MATTERS
#### FOR DECISION OR NOTING

#### 10.1 SEAL

Since the Council meeting on 20.08.18 the seal has been applied to the following document in accordance with the Council resolution of 18.02.1991:

1. Revolving Advances Facility Agreement & the Acknowledgement to the Commonwealth Bank of Australia – Three month $50M committed Bank Facility with Commonwealth Bank of Australia. – The University of Auckland (The Borrower) and the Commonwealth Bank of Australia (the Lender)

**RESOLVED** (Chancellor/Mr Ferrier): that the affixing of the seal to this document be noted.

### 11. AMENDMENT TO COUNCIL CONSTITUTION

#### 11.1 PROPOSED AMENDMENT TO COUNCIL CONSTITUTION

11.1.1 Memorandum, 22.10.18 of the Vice-Chancellor to Council

11.1.2 Proposed change to the Constitution of the University of Auckland

The proposed amendment followed a change in the Education Act. It would now be necessary for the student representative on Council to be elected by all students at the University and it could no longer automatically be the President of the AUSA. The amendment of the Constitution would need to be approved by the Minister and in 2019 the University would work together with the student leadership to establish the best way to run an election.

**RESOLVED** (Chancellor/Sir Ralph Norris): that the memorandum, 22.10.18 be received and that Council approve the proposed amendment to the Constitution of the University of Auckland as shown on the attached version to be submitted to the Minister of Education for his approval.

The motion was carried.

*Ms Cusack dissenting*

### 12. FAREWELL

Ms Anna Cusack was completing her term on Council at the end of 2018.

The Chancellor commented that that the Term of Mr Kiely, as Ministerial appointee on Council, would be ending on 31.12.18. Although communications with the Minister had started nine months ago, no new appointment was made. As it was to be expected that the appointment would be made prior to the next Council meeting, it would be appropriate to express thanks to Mr Kiely on this occasion.

*RESOLVED* (Chancellor/Vice-Chancellor): that Mr Peter Kiely and Ms Anna Cusack be thanked for her contribution to the work of Council.
### 13. GENERAL BUSINESS

#### 13.1 MEETING AND GRADUATION DATES 2019

**Council meeting dates:**
- 11.03.19
- 06.05.19
- 10.06.19
- 26.08.19
- 21.10.19
- 09.12.19

**Finance Committee dates:**
- 27.02.19
- 29.05.19
- 24.07.19
- 25.09.19
- 27.11.19

**Audit and Risk Committee dates:**
- 26.02.19
- 21.05.19
- 17.09.19
- 19.11.19

**Autumn Graduation:** 29.04.19, 01.05.19, 03.05.19

**RESOLVED** (Chancellor/Ms Dawson): that the Meeting and Graduation Dates 2019 be noted also noting that the proposed dates for the Audit and Risk Committee for 2019 needed to be changed to allow attendance of the new appointed members.

### 14. LEAVE OF ABSENCE

(for Council meeting of 11 March 2019)

Leave was requested by Mrs Dunphy.

Associate Professor Kawharu would be calling into the first three meetings in 2019.

### 15. GENERAL BUSINESS

#### FOSSIL FUEL INVESTMENTS

The Chancellor commented that fossil fuel investments made by the University of Auckland Foundation had been discussed by Council twice prior to this meeting.

He explained that, within the University of Auckland Foundation, some of the offshore equities were fossil-fuel-free; however, to allow for diversification, the University’s equity investments portfolio in Australasia, could from time to time contain some fossil fuel investments.

In New Zealand there was a general move to remove fossil fuels.

**RESOLVED** (Chancellor/Ms Cusack): that Council:

a) **Note** that the University is committed to the principles of environmental sustainability in all aspects of its operations and supporting New Zealand reaching its Paris agreement target combating climate change.

b) **Asks** the University of Auckland Foundation to consider a review of its investment policies with regards to fossil fuels and that Council note that it would be interested in hearing the outcome of the review.
fuels from investment portfolios. It was however important to realise that fossil fuels were still part of daily reality and that removing these investments could be costly.

The student representative of Council had contacted the Chair of the Audit and Risk Committee, Ms Tarrant to consider this further. Following this discussion the Chancellor submitted the following Motions:

a) That Council note that the University is committed to the principles of environmental sustainability in all aspects of its operations and supporting New Zealand reaching its Paris agreement target combating climate change.

b) That Council asks the University of Auckland Foundation to consider a review of its investment policies, specifically with regards to fossil fuels, and that Council note that it would be interested in hearing the outcome of the review.

The student representative on Council told Council that students were passionate about this subject and would like more transparency about the costs involved with the removal of fossil fuel investments.

The Vice-Chancellor commented that the removal of fossil fuels from the investment portfolios would have no direct impact on sustainability and the environment. This was discussed at length at Council in 2015 and 2016 and following these discussions the Foundation considered it and decided not to change its current practice.

The final decision however lay with the University of Auckland Foundation.

Motions a and b were carried
The Vice-Chancellor dissented for b.
PUBLIC EXCLUSIONS

RESOLVED (Chancellor/Vice-Chancellor): that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:
- Item No. 1.1 Council Meeting Minutes (Part B), 17.10.18
- Item No. 2.1.1 Biological Safety Committee, Membership Report
- Item No. 2.2.1 University of Auckland Human Participants Ethics Committee
- Item No. 2.3.1 Audit and Risk Committee, Minutes (Part B), 20.11.18
- Item No. 2.4.1 Finance Committee, Minutes (Part B), 27.11.18
- Item No. 2.4.2 Long-term Academic and Capital Plan: Financial and Funding Update 2019-2028
- Item No. 2.5.1 Capital Expenditure Committee Minutes (Part B), 20.11.18
- Item No. 2.5.2 Business Case, Proposal to lease Te Tirohanga o Te Tongaroa
- Item No. 2.6.1 University Honours Committee Reports
- Item No. 3.1 Council Committee membership for 2019
- Item No. 4.1 Appointment to the University of Auckland Foundation Board

Reason for passing this resolution in relation to each matter:
The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:
Those in Section 9 of the Official Information Act 1982 namely:
  i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
  ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
  iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors John Morrow and Jim Metson, Peter Gudsell, Peter Fehl, Brendan Mosely, Micheal Rengers, Pamela Moss, Todd Somerville, Lisa Finucane, and Wendy Verschaeren be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.

The meeting closed at 6.00pm
The meeting went into Public Excluded session at 5.10pm
Approved as a true and correct record.
1. HEALTH AND SAFETY

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Last Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rates of accidents and injuries</td>
<td>515</td>
<td>15</td>
</tr>
<tr>
<td></td>
<td>29</td>
<td></td>
</tr>
<tr>
<td></td>
<td>≤ 750</td>
<td>≤ 750</td>
</tr>
</tbody>
</table>

There have been no 'notifiable events' since the last report. Of the total number of accidents and incidents reported for 2018, 0 were classified as 'notifiable event' involving 'staff', 0 for 'students', 1 for 'contractor', and 0 for 'third party'.

1.1 At its meeting on 12 February the Health, Safety and Wellbeing Committee considered and discussed inter alia:

- Its Terms of Reference for 2019 – to remain unchanged
- Mental health initiatives proposed to extend to both staff and students
- Fire safety in the context of preparedness for staff and student relocations
- Updates on ongoing projects concerning asbestos and e-scooters
- Performance data – the lag incident indicators for 2018 (see below); the issue of self-assessment returns was deferred until next meeting for a substantive discussion
- Two MPI audit reports – both reflect the continued development of a high trust relationship

1.2 The remaining information provides health and safety lag indicator statistics for the University during the period 1 January–31 December 2018. The incident data, including accidents, are presented at University level and broken down by Faculty or Service Division level, where appropriate. Additional Faculty and Division information has been provided in Tables 6 and 7.
Table 1: ‘Notifiable Event’ Occurrences by Month

*Usage is based on approximate employee headcount of 5,250 employees and 41,866 students. Serious Harm is a ‘notifiable event’ reported to WorkSafe New Zealand. Figures have been adjusted to reflect the date of incident occurrence not the date notified, as per previous reports.

<table>
<thead>
<tr>
<th>Notifiable Event</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Student</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Contractor</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Third Party</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
</tbody>
</table>

*Data added in retrospect.
1 Notifiable event for period January to December 2018 period.

Table 2: Injuries by Month

An Injury is defined as when “an accident has given rise to injury or ill health.”

<table>
<thead>
<tr>
<th>Injury</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student</td>
<td>2</td>
<td>8</td>
<td>13</td>
<td>10</td>
<td>25</td>
<td>7</td>
<td>5</td>
<td>10</td>
<td>14</td>
<td>6</td>
<td>5</td>
<td>1</td>
<td>106</td>
</tr>
<tr>
<td>Employee</td>
<td>21</td>
<td>24</td>
<td>26</td>
<td>24</td>
<td>33</td>
<td>15</td>
<td>28</td>
<td>23</td>
<td>31</td>
<td>20</td>
<td>25</td>
<td>8</td>
<td>278</td>
</tr>
<tr>
<td>Contractor</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Third Party</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td>0</td>
<td>2</td>
<td>3</td>
<td>0</td>
<td>18</td>
</tr>
<tr>
<td>Total</td>
<td>25</td>
<td>32</td>
<td>39</td>
<td>37</td>
<td>61</td>
<td>24</td>
<td>35</td>
<td>36</td>
<td>45</td>
<td>28</td>
<td>33</td>
<td>10</td>
<td>405</td>
</tr>
</tbody>
</table>
**Table 3: Incidents by Month**

An Incident is defined as “any unplanned event having a potential for injury, ill health or damage to plant, property, equipment or the environment. This may also be termed a ‘near-miss’ or ‘close call’.”

<table>
<thead>
<tr>
<th>Incident</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>2</td>
<td>7</td>
<td>0</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>0</td>
<td>20</td>
</tr>
<tr>
<td>Employee</td>
<td>3</td>
<td>10</td>
<td>9</td>
<td>3</td>
<td>7</td>
<td>5</td>
<td>7</td>
<td>15</td>
<td>11</td>
<td>3</td>
<td>6</td>
<td>7</td>
<td>86</td>
</tr>
<tr>
<td>Contractor</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Third Party</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>4</td>
</tr>
<tr>
<td>Total</td>
<td>4</td>
<td>11</td>
<td>9</td>
<td>6</td>
<td>10</td>
<td>13</td>
<td>7</td>
<td>18</td>
<td>14</td>
<td>5</td>
<td>9</td>
<td>8</td>
<td>114</td>
</tr>
</tbody>
</table>

**Table 4: Treatment Required by Month**

Table only shows treatment for employees.

<table>
<thead>
<tr>
<th>Treatment</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Treatment</td>
<td>6</td>
<td>8</td>
<td>8</td>
<td>10</td>
<td>4</td>
<td>4</td>
<td>9</td>
<td>8</td>
<td>7</td>
<td>8</td>
<td>6</td>
<td>0</td>
<td>78</td>
</tr>
<tr>
<td>First Aid</td>
<td>8</td>
<td>4</td>
<td>4</td>
<td>7</td>
<td>1</td>
<td>7</td>
<td>5</td>
<td>10</td>
<td>8</td>
<td>11</td>
<td>4</td>
<td>76</td>
<td></td>
</tr>
<tr>
<td>Medical</td>
<td>7</td>
<td>12</td>
<td>14</td>
<td>7</td>
<td>22</td>
<td>10</td>
<td>12</td>
<td>10</td>
<td>14</td>
<td>3</td>
<td>7</td>
<td>4</td>
<td>122</td>
</tr>
<tr>
<td>Treatment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hospital</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total</td>
<td>21</td>
<td>24</td>
<td>26</td>
<td>24</td>
<td>33</td>
<td>15</td>
<td>28</td>
<td>23</td>
<td>31</td>
<td>19</td>
<td>24</td>
<td>8</td>
<td>276</td>
</tr>
</tbody>
</table>

**Table 5: Lost Time Injuries by Month**

Table only shows LTI for employees.

<table>
<thead>
<tr>
<th>Lost Time Injury</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>14</td>
<td></td>
</tr>
<tr>
<td>Total Days Off</td>
<td>0</td>
<td>0</td>
<td>24</td>
<td>11</td>
<td>2</td>
<td>9</td>
<td>6</td>
<td>4</td>
<td>2</td>
<td>0</td>
<td>21</td>
<td>0</td>
<td>79</td>
</tr>
<tr>
<td>Employee</td>
<td>Notifiable Event</td>
<td>Injury*</td>
<td>Incident</td>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td>------------------</td>
<td>---------</td>
<td>----------</td>
<td>-------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic Services</td>
<td>0</td>
<td>10</td>
<td>2</td>
<td>12</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bioengineering Institute</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Campus Life</td>
<td>0</td>
<td>0</td>
<td>44</td>
<td>44</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chief Digital Officers Office</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communications and Marketing</td>
<td>0</td>
<td>5</td>
<td>0</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equity</td>
<td>0</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Arts</td>
<td>0</td>
<td>13</td>
<td>5</td>
<td>18</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Business &amp; Economics</td>
<td>0</td>
<td>16</td>
<td>3</td>
<td>19</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Creative Arts &amp; Industries</td>
<td>0</td>
<td>0</td>
<td>13</td>
<td>13</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Education &amp; Social Work</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>10</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Engineering</td>
<td>0</td>
<td>22</td>
<td>13</td>
<td>35</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Law</td>
<td>0</td>
<td>5</td>
<td>1</td>
<td>6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Medical &amp; Health Science</td>
<td>0</td>
<td>43</td>
<td>15</td>
<td>58</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty of Science</td>
<td>0</td>
<td>34</td>
<td>16</td>
<td>50</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Finance</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Resources</td>
<td>0</td>
<td>12</td>
<td>0</td>
<td>12</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Information Technology Services</td>
<td>0</td>
<td>9</td>
<td>0</td>
<td>9</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Libraries and Learning Services</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liggins Institute</td>
<td>0</td>
<td>3</td>
<td>1</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Māori</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Org Performance &amp; Improvement</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning &amp; Information</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property Services</td>
<td>0</td>
<td>25</td>
<td>2</td>
<td>27</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Research Programmes</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>School of Graduate Studies</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Strategic Engagement</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tāmaki</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UniServices</td>
<td>0</td>
<td>14</td>
<td>7</td>
<td>21</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Management</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Column Total</td>
<td>0</td>
<td>224</td>
<td>140</td>
<td>364</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Notifiable event is included in the Injury Total. Note - data has been modified and back dated to reflect the changes in the service division restructures.
<table>
<thead>
<tr>
<th>Student</th>
<th>Notifiable Event</th>
<th>Injury*</th>
<th>Incident</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Services</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Bioengineering Institute</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Campus Life</td>
<td>0</td>
<td>0</td>
<td>13</td>
<td>13</td>
</tr>
<tr>
<td>Chief Digital Officers Office</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Communications and Marketing</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Equity</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Faculty of Arts</td>
<td>0</td>
<td>9</td>
<td>0</td>
<td>9</td>
</tr>
<tr>
<td>Faculty of Business &amp; Economics</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Faculty of Creative Arts &amp; Industries</td>
<td>0</td>
<td>0</td>
<td>9</td>
<td>9</td>
</tr>
<tr>
<td>Faculty of Education &amp; Social Work</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Faculty of Engineering</td>
<td>0</td>
<td>3</td>
<td>6</td>
<td>9</td>
</tr>
<tr>
<td>Faculty of Law</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Faculty of Medical &amp; Health Science</td>
<td>0</td>
<td>44</td>
<td>4</td>
<td>48</td>
</tr>
<tr>
<td>Faculty of Science</td>
<td>0</td>
<td>22</td>
<td>6</td>
<td>28</td>
</tr>
<tr>
<td>Finance</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Human Resources</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Information Technology Services</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Libraries and Learning Services</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Liggins Institute</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Māori</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Org Performance &amp; Improvement</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Planning &amp; Information</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Property Services</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Research Programmes</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>School of Graduate Studies</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Strategic Engagement</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Tāmaki</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>UniServices</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>University Management</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Column Total</td>
<td>0</td>
<td>84</td>
<td>42</td>
<td>126</td>
</tr>
</tbody>
</table>

* 'Notifiable Event' is included in the Injury Total
Table 8: Comparative data 2017 / 2018

<table>
<thead>
<tr>
<th>Number of Incidents Reported</th>
<th>2017</th>
<th>2018</th>
<th>Trend</th>
</tr>
</thead>
<tbody>
<tr>
<td>Illness</td>
<td>10</td>
<td>33</td>
<td>Up by 23</td>
</tr>
<tr>
<td>Incident</td>
<td>31</td>
<td>101</td>
<td>Up by 10</td>
</tr>
<tr>
<td>Injury</td>
<td>442</td>
<td>368</td>
<td>Down by 74</td>
</tr>
<tr>
<td>Near Miss</td>
<td>42</td>
<td>12</td>
<td>Down by 30</td>
</tr>
<tr>
<td>Total</td>
<td>585</td>
<td>514</td>
<td>Down by 71</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs for Injuries</th>
<th>2017</th>
<th>2018</th>
<th>Trend</th>
</tr>
</thead>
<tbody>
<tr>
<td>Injury Costs for UoA</td>
<td>$128,653.55</td>
<td>$55,634.29</td>
<td>Down by $73,019.26</td>
</tr>
</tbody>
</table>

2. ACCOMPLISHED AND WELL-SUPPORTED STAFF

2.1 Melanie Shaw has been appointed to the new position of General Manager in the University Health and Counselling Service.

2.2 To cater for the imminent implementation of the Lecture Theatre Recording policy, a business case was approved enabling the upgrade of the three Elemental servers which process recorded files. These new servers have been installed and have a processing capacity nearly 10 times more than the legacy units. A new interface within Canvas will allow teaching staff to manage and edit recordings, with automated publishing options to students ranging from 2 hours (minimum) to 72 hours (maximum) after each class.

2.3 As part of the five-year lifecycle refurbishment plan for central teaching spaces, a total of 33 spaces were upgraded to the latest digital systems at the end of 2018. Partial upgrades have been applied to a further 9 faculty specialist spaces and labs that house dated equipment. The Learning Environment Support Unit is reviewing how we can introduce lifecycle refurbishment plans to improve the robustness and performance of these spaces.
3. ABLE STUDENTS, SUCCESSFUL GRADUATES AND ALUMNI

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Last Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Target</td>
</tr>
<tr>
<td></td>
<td>Total EFTS</td>
<td></td>
</tr>
<tr>
<td>32&amp;37</td>
<td>33,805</td>
<td>18,768</td>
</tr>
<tr>
<td>30,31,35,36</td>
<td>% Research postgraduate EFTS</td>
<td>8.9%</td>
</tr>
<tr>
<td>29&amp;34</td>
<td>% Taught postgraduate EFTS</td>
<td>16.3%</td>
</tr>
</tbody>
</table>

At the overall level, the University EFTS position for 2019, looks very promising. When compared to the start of semester in 2018, overall EFTS are up by 3.2%. Both undergraduate (+3.4%) and taught postgraduate (+7%) are above the figures at the comparable date last year. Postgraduate research numbers are lower than in 2018 (-5.6%). International EFTS are showing strong year on year growth, with most parts of the University enjoying some growth.

Domestic EFTS are showing some growth compared to the comparable time last year. We are seeing significantly higher semester 2 enrolments this year than in 2018 which should provide earlier certainty about enrolments. Currently, the main growth is at undergraduate level (+2.1%), while taught postgraduate EFTS are similar and postgraduate research numbers are lower than in 2018.

The numbers of enrolled domestic school leavers in degree programmes are currently slightly lower (191) than at the same time in 2018 which might, in part, reflect timing issues as Semester 1 start date is a week different to last year. While our "Top 30" secondary schools continue to provide close to 60% of our school leaver intake, the numbers from those schools are lower than in 2018 while those from the "rest of Auckland" have remained stable. These numbers will continue to change as enrolments are finalised.
Indicators

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Last Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Target</td>
</tr>
<tr>
<td>Actual</td>
<td>394</td>
<td>50</td>
</tr>
<tr>
<td>End of Year</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Indicators Last Year  Current Year

<table>
<thead>
<tr>
<th>Indicators</th>
<th>To Date (1 Feb)</th>
<th>End of Year</th>
<th>Actual</th>
<th>Target</th>
<th>Forecast</th>
</tr>
</thead>
<tbody>
<tr>
<td>Doctoral theses completions</td>
<td></td>
<td></td>
<td>50</td>
<td>36</td>
<td>520</td>
</tr>
<tr>
<td>Masters theses completions (PBRF eligible)</td>
<td>888</td>
<td></td>
<td>100</td>
<td>123</td>
<td>794</td>
</tr>
</tbody>
</table>

The completions at this stage of the academic year are not a good indicator of the final result for the year. The number of commencing doctoral students is better than at this point in 2018. 100 commencing doctoral students are currently enrolled, whereas only 69 of the final 595, were enrolled at this time in 2018. The balance between local and domestic commencing doctoral students is currently favouring local students with 55 enrolled, compared to 26 at this time last year.

3.1 The winners of the 2019 Distinguished Alumni Awards were announced in December, in preparation for the DAA Dinner on Friday 8 March, and the DAA panel discussion event, Bright Lights, on Thursday 7 March. The winners are:

- Simon Talbot (Medical and Health Sciences), a world-leading reconstructive plastic surgeon, Director of the Upper Extremity Transplant Program at Brigham and Women’s Hospital in Boston and an associate professor at Harvard Medical School;
- John Bongard ONZM (Business School), former Chief Executive and Managing Director of Fisher & Paykel Appliances, a Founder and Chairman of The Rising Foundation and Chairman of the National Science Programme SfTI;
- Moana Maniapoto MNZM (Law), singer/songwriter, documentary maker and writer. Moana (Ngāti Tūwharetoa, Ngāti Pikiao, Tūhourangi-Ngāti Wahiao) is a mentor and advocate, fusing her commitment to justice with her passion for the arts; and
- William Pike (Education & Social Work), a youth development programme director and inspirational speaker throughout New Zealand. An amputee following a mountaineering accident in 2007, he later climbed Antarctica’s Mt Scott and was the winner of the Sir Peter Blake Leadership Award.

3.2 ARD ran a highly successful Christmas competition for alumni and friends, with the goal of providing attractive prizes and increasing engagement with the University’s 190,000 strong alumni community. The promotion was focused on 12 special deals, offers and competition prize draws, including a year’s pass for two people to the Auckland Theatre Company’s productions and five double season passes for the Warriors. It ran from 1-17 December and attracted almost 10,000 entries, which was a 69 percent increase on the 2017 promotion and a 152 percent increase on 2016. In addition, ARD received 690 updates of contact details, a valuable contribution to the on-going task of maintaining the accuracy of the Raiser’s Edge database.
3.3 At this year’s Residential Advisers (RAs) Induction Training, the Equity Office provided a number of sessions including: Supporting Māori and Pacific students; students with a disability; Family and Relationship Violence – It’s Not OK and together with AUSA and Trans on Campus representatives, a Rainbow Students session. This training helps to provide a comprehensive overview of the support available on campus and to help the RAs promote and manage positive, safe and inclusive student life in University residences.

3.4 Events to promote undergraduate and postgraduate opportunities are starting up for the year. The New Zealander of the Year awards were held in mid-February, and planning is underway for upcoming events with Auckland Arts Festival, ASB Polyfest and Maadi Cup Rowing.

3.5 The summer period has been very intensive for faculty and central services staff supporting admission and enrolment activity for Semester One. Overall, across all applicant groups, the percentage of students who have progressed to enrolment has increased despite generally lower application levels. This improved conversion rate is considered to be partly due to improved web and application information to guide applicants to apply for the right programme from the outset. The focus until the start of semester will continue to be on supporting applicants with outstanding offers to progress enrolment-related decisions; particularly school leaver applicants.

3.6 The Student Contact Centre has completed over 27,000 phone contacts with students from November to February, as well as responding to high volumes of email correspondence relating to admission offers. Engagement in this activity has increased in recent years as more students are not only considering offers from other New Zealand institutions but also international offers, particularly from Australia.

3.7 A newly established ‘Conjoint Centre’ is being trialled to address reported dissatisfaction with disjointed advisory services. Students can book appointments which are arranged around common conjoints. Staff are on hand with the appropriate expertise to finalise enrolment and address any difficulties students may be encountering fitting together a compliant programme. The trial will be reviewed after Semester 2 to determine whether it has met students’ needs.

3.8 When the University moved to a semester-based academic year in 2001, full-year courses were separated into A and B components to enable them to be scheduled in two semesters. This has caused ongoing confusion and frustration for students, as well as additional administrative work in managing them. The University has also missed out on an element of TEC funding, in some cases, when students have withdrawn. The decision has now been made to replace the A and B components with either two separate single semester courses, or a combined single component course that can be scheduled across the equivalent of two semesters. The new courses are intended to be operational for enrolment in 2021, and work is underway on identifying the required course changes, changing regulations, and updating the University’s student management system to enable the establishment of a single course spanning two semesters.

3.9 The University is working on the introduction of micro-credentials, following their approval by NZQA in 2018. Consultation with industry, employers and the community to facilitate their introduction to the University curriculum is being planned.
3.10 We graduated 31 students in Tai Tokerau on 8 February. For the first time since 2013, the ceremony included 8 students from the Faculty of Business and Economics. Of the graduands from the Faculty of Education & Social Work, there were two Senior Scholars announced, one of whom is an awardee for the prestigious Kupe Leadership Scholarship.

3.11 The Online Orientation modules have now been decommissioned and replaced by a targeted email campaign that utilises information from the University website. Analysis of open and click-through rates from the pilot (Semester 2, 2018) and the initial emails of 2019 show high levels of engagement from students.

3.12 Symonds Street Early Childhood Centre received a very positive Education Review Office (ERO) review in January. The audit concluded that the centre is well placed to promote positive learning outcomes for children. The centre is ethnically diverse and the audit report noted how well the teachers support children and families from diverse cultures.

3.13 The University Health and Counselling Services (UHCS) has achieved the “Aiming for Excellence” standard from the Royal New Zealand College of General Practitioners. “Aiming for Excellence” is the highest quality standard a general practice can achieve in New Zealand. In order to achieve this standard, the UHCS completed the CORNERSTONE practice accreditation programme, which involved undertaking a self-assessment, along with external assessment, moderation and accreditation. The benefits of going through the CORNERSTONE accreditation programme were significant, and it has equipped the UHCS to provide a safer and better experience for patients, including improving clinical policies and processes, professional development and team-work.

3.14 Stage 1 of the Akarana Marine Sports Centre at Okahu Bay has been completed and blessed in a ceremony led by Ngati Whatua Orakei. University clubs will begin using the facility during Semester 1 and the Sport and Recreation team will be offering “learn to sail” courses to students.

3.15 The 2018 Student Groups report showed more than $1.4m was provided to student groups last year. There was a 25% increase in student memberships and a 17% increase in activities. There were 31 new groups in 2018 and Campus Life provided training to 277 student group executives.

3.16 In December 2018 Council approved the business case for Te Tirohanga o Te Toangaroa, a new 488 bed student accommodation facility being constructed on Anzac Avenue by specialist student accommodation providers, Cedar Pacific. The University will lease Te Tirohanga from 2020, providing much-needed returning student accommodation and bringing the total beds on offer to 4,300 from 2020.

3.17 The new Grafton Hall, a 323 bed, fully catered hall of residence has opened and is fully occupied. The new hall replaces the hall operated on the same site by the Presbyterian Methodist Congregationalist (PMC) Foundation that was demolished due to seismic issues. The new Grafton Hall is operated by the University and the PMC Foundation has used its resources to establish residential scholarships. Grafton Hall is the first University building to incorporate bi-lingual signage throughout the building.
4. HIGH QUALITY RESEARCH THAT BENEFITS SOCIETY

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Last Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Target</td>
</tr>
<tr>
<td>59&amp;60</td>
<td>284</td>
<td>24</td>
</tr>
</tbody>
</table>

The Total External Research and Contract Income is in the first month of 2019 well above target. The Private Good Research Income is at the end of January below target, but this is compensated by the Public Good Research Income which is above target.

4.1 Attached to this report as Appendix 1 is a list of public commentaries by members of staff as reported by the Communications Department.

5. A SUSTAINABLE, AUTONOMOUS UNIVERSITY

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Last Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Target</td>
</tr>
<tr>
<td>75</td>
<td>1,202</td>
<td>388</td>
</tr>
</tbody>
</table>

Revenue is looking positive at the moment, this is partially driven by the higher than target EFTS, domestic and international, and the in-advance payment of Fees Free support.

5.1 Three major philanthropy stories featured in the media in late 2018. On 2 November the Weekend Herald ran an article about entrepreneur Andrew Bagnall’s $1.2 million gift to fund two major biennial scholarships worth $100,000 each as well as short-term placements for doctoral students. On 8 December, also in the Weekend Herald, was a story about David Levene’s $5 million gift to the Centre for Brain Research. On 23 December the Sunday Star Times ran a story about the appointment of Professor Ngaire Kerse as the
inaugural Joyce Cook Chair of Ageing Well, following the $5 million donation from the founder of the Metlifecare retirement village chain, Cliff Cook.

5.2 The following new major gifts and pledges were received by ARD in the months of November and December 2018 and January 2019:

- $5 million from the David Levene Foundation to establish the first-ever endowed Chair in Brain Research;
- $958,000 from the AH Somerville Foundation to support medical research and teaching by funding the purchase of a photoacoustic imaging system;
- $416,000 from Cancer Society Auckland Northland to support the Auckland Cancer Society Research Centre;
- $250,000 from an anonymous donor for research into mussel reef restoration in the Mahurangi Harbour;
- $220,000 from the International Centre for Entrepreneurship to establish two ICE Foundation PhD scholarships;
- $115,000 from Mercury NZ for Women in Engineering Student Support;
- $100,000 from Tonkin & Taylor to support the Women in Engineering programme;
- $100,000 from MND New Zealand towards a genetic screening project for New Zealanders with motor neuron disease;
- $100,000 from Downer New Zealand for the Dr David Hutchison Civil Engineering Financial Support Scholars;
- $100,000 from Jenny Gibbs to support the Centre for Brain Research;
- $94,000 from Perpetual Guardian for William Chick Scholarships;
- $77,000 from The Margaret & John Kalman Charitable Trust to support Kalman Teacher Fellowships in the Faculty of Science;
- $65,000 from Oticon Foundation in New Zealand for the continued support of audiology education, research and training and the provision of audiology equipment;
- $60,000 from the Friends of the University of Auckland for the McCall MacBain Kupe Scholarships;
- $US$56,000 from the Aotearoa Foundation to support a postdoctoral research fellowship in the Centre for Brain Research; and
- $US$50,000 from an anonymous donor for FMHS.

5.3 Nearly 50 people attended the 2018 Legacy Society Lunch, which was held in The Great Hall on the City Campus. The Vice-Chancellor welcomed guests, who are all intended legacy givers to the University and thanked them for the special and lasting contribution that they are making. Dr Lindsay Diggelmann, Senior Lecturer in History and Associate Dean (Teaching and Learning), Faculty of Arts, was guest speaker. A guided walking tour of the historic buildings on Princes Street took place after the event. 2018 was a successful year for Annual Giving with over 4,000 donations received and a total revenue of $450,995, growing business-as-usual activity. The successful crowdfunding "R" Campaign illustrated the benefits of weaving digital approaches with traditional offline communications. This along with other acquisition channels brought on board 1,126 new donors compared to 688 in 2017. The Christmas Appeal finished the year hitting its target of $39,000 and plans are in place to build on the learnings over the year and launch the first staff giving campaign in 2019.

5.4 Progress on B405 Engineering continues. The critical path has shifted from steelwork, including intumescent paint, to services and framing with trades activity also ramping up on many floors. Property Services continues to work closely with the contractors to endeavor to complete the building on time, leveraging our close connections with the subcontracting industry and sorting out design and resource issues as quickly as possible where these arise.
5.5 Construction of the School of Biological Sciences (SBS) fit-out and associated decant works in the Thomas Building B110 continues. The seismic strengthening of the B119 Clock Tower cloisters and east extension has now been completed on time and under budget. The newly commissioned teaching spaces are part of the Semester 1 teaching timetable. The Grafton Hall student accommodation project is also now complete and we will welcome 324 students into this fully catered accommodation for Semester 1.

5.6 Progress on the new student hall site at 35 Whitaker Place continues to be challenging. Work has commenced on the two towers with the contractor confident that time will be made up on these. 44 Symonds Street, the ex-Housing Corporation flats, was completed in October 2018 and Block B is now fully occupied by student families.

5.7 Park West B507 construction continues and is currently slightly ahead of programme. Structural steel erection is proceeding well as are the concrete and underfloor drainage trades. Work has also commenced on the new SCPS premises in B502, including a new teaching room.

5.8 Concept design of the Gateway building (B315), to be built on the east side of Symonds Street facing the new Science Centre B302 to house the School of Biological Sciences, Design School and ABI, has been completed with this project now on hold pending the forthcoming LTACP update. The Recreation Centre concept design is completed and work has commenced on preliminary design, possible construction and procurement strategies. Resource and building consent applications for seismic strengthening of Building B311 in the Quad have been lodged with Council with preliminary work underway.

5.9 Early design work has started on planning for the CAI design programme, sprinkling the balance of B401 tower (Engineering) and the design of changes to the tower following the occupation of B405. Refurbishment of leased premises at 93 Grafton Road is underway as part of the Tamaki move to the City Campus. Preliminary planning has begun to identify appropriate locations for the possible shift of FESW to the City campus while minor works are starting on the Epsom Campus to provide upgraded student facilities in the wake of the demolition of K Block some years ago.

5.10 Following extensive consultation with the University’s 400-IT staff, 1 February saw the beginning of the new service delivery model for the University’s IT services team and the launch of the new brand – ‘Connect’.

Connect is the central function that represents technology to orchestrate all of the University’s digital services through a capable, skilled technology function.

The new identity and brand is to reflect the new way of working with a focus on the customer and an emphasis to unify the technology people and teams.

Connect is one of four functions, along with Digital Strategy and Architecture, NeSI and Auckland Online that comprise the University’s Digital Services Division.
The new service delivery model introduced a new role of Business Relationship Manager (BRM). The BRM role acts as a strategic partner to Faculties/LSRIs building and maintaining strong relationships with Faculty leadership and other key staff to fully understand Faculty strategic needs and priorities. The 6 BRMs will be advocates for IT by helping Faculties to align technology outcomes to their strategic needs (within the wider University context). The BRM will leverage their relationships within IT to ensure these technology outcomes are managed and achieved.

As part of the Connect Customer Experience team, End User Support (EUS) teams have been consolidated to better support our customers throughout our campuses by moving from 9 individual teams to 4 larger teams supporting geographical areas. The geographical model means duplication in work can be minimised and support knowledge and experience can be shared and then provided to customers by a larger pool of EUS Engineers. A new Desktop Asset Management team has been formed with the aim to better understand the University’s computing fleet of PCs and how we can gain better value from those resources.

5.11 The Academic Leadership Framework project is tasked with providing clarity and, where relevant, consistency of academic leadership roles across Faculties. The goals for the initiative are to improve the timeliness of decision making, improve role satisfaction, provide effective induction and professional development and ultimately improve the student experience.

Progress so far:
- Workshops with Associate Deans to inform the detailed project planning have been completed. The level of engagement at the workshops has been very good, providing useful insights.
- Further workshops have commenced with a range of Programme Directors, Undergraduate and Postgraduate Advisors. As with Associate Deans, there has been good engagement and honest discussion.

5.12 The Business Process Automation (BPA) Project is standardising, improving and automating high-volume processes to improve service quality and speed and to reduce work effort.

The initiative has successfully delivered the intended cost-saving benefits from the automation of the finance processes. Cost savings have equated to the release of 9 FTE to date. Key processes such as Transcripts, New Supplier and Purchase Orders, and receipting full PO (not partial receipting) have been transitioned in a BAU environment and performance data is showing positive results.

Other benefits include significant improvements in service levels, customer experience, data quality and a significant reduction in work effort.

A number of potential automation opportunities have been identified in the Research Operations Centre, Staff Service Centre, Travel Purchase Order request, Accounts Receivable within Finance and academic student processes. These opportunities will be further investigated with a view to creating a benefits profile. With confidence growing and automation maturing there is also an increasing
opportunity to collaborate with Faculties. The team are also automating the STEM Online process through the registration of identities for users of this service.

The project team is actively engaging in RPA knowledge and expertise sharing with other universities across NZ and Australia. A recent Vice Chancellor’s Strategic Development Fund award is allowing the project to explore further partnership and collaboration opportunities with University academics who work in the field of automation.

5.13 The CAI Design Programme will complement the University’s comprehensive educational offerings at the intersection of art, design and science.

From 2020, the University will offer a Bachelor of Design degree together with a suite of conjoint options that allow students to pursue a second undergraduate degree alongside Design. There are conjoint options for Design and Advanced Science, Arts, Commerce, Engineering, Global Studies, Health Sciences, Law, Music, Property, and Science. A Master of Design degree will be added in 2021. Dr Debra Polson commenced work in January as Associate Professor, heading the Design Programme.

Interest from outside the University has been high, with strong engagement through the secondary schools programme, and early interest from international universities in China and Taiwan. A full national and international marketing plan is in flight with activity ramping up throughout 2019, including a responsive lighting display that reflects our innovative and trans-disciplinary approach to design.

5.14 A programme of work has recently been initiated to coordinate a number of significant initiatives relating to the Faculty of Education & Social Work. The programme has three major areas of focus, as follows:

1. Relocation of the faculty to the City Campus, and enabling all current Epsom-based teaching to be delivered from the City Campus for the commencement of semester one, 2021.
2. Defining the University’s presence in South Auckland, after 2019, and preparing a brief for Property Services, that will enable that presence.
3. Defining the University’s future presence at Tai Tokerau, and preparing a brief for the Property Services, that will enable that presence.

Work has continued on scoping up item one, and forming the relevant working groups to support different aspects of the move. A series of options have been developed in relation to item two, from which a preferred option will be confirmed by the Steering Committee on 21 February.

Work will commence on item three in Q1, 2019.
5.15 The Improving Research Support Programme (IRiS) implemented the revised research administration support model on 4 April 2018 and following 6 months of post go live transition support, the programme was formally closed down 31 October.

5.16 The IRiS Benefits Realisation (IRiS BR) programme of work is now underway. This includes deliverables to assist with further bedding in of the IRiS model including:

- Setting of research KPIs and targets.
- The development of Service Standards for research support.
- Continued support for two research-focussed Communities of Practice and other related research fora.
- Completion of the roll-out of the Service Essentials programme for research support management.
- Further improvements to research reporting.
- Continuation of professional development for staff in new roles.
- Full roll-out of financial transaction approval to all research support team staff for research and consulting projects.
- Reviews of the research and consulting policies, and Outside Work Policy.

IRiS BR also incorporates the following:

- Finalising the review of the technical services staff at the UoA.
  - HR consultation and feedback review is now complete and the new structure was confirmed on 20 February.
- Activities to transition impacted technical staff to the changed structure are underway.
- Work is also progressing on accounting changes to manage research facilities and capabilities.

5.17 STEM Online NZ is an interactive online teaching and learning resource for NCEA externally assessed standards in STEM (science, technology, engineering and mathematics) subjects. The online resources are available to all secondary schools in New Zealand, at no cost.

The project team is developing 22 standards in three subject areas; Mathematics, Physics and Chemistry as well as six Digital Technologies online prototypes for the Ministry of Education. The Ministry work is to be extended to include the development of further online resources in 2019.

The number of schools registered and accessing STEM Online NZ resources has increased to 162 schools and 980 students, with a further 167 schools and 1,893 students registered for Digital Technologies. It is expected that these numbers will continue to grow with the implementation of a new simplified automated registration process for students to access the resources.

The evaluation for 2018 is complete with very positive feedback from teachers on the content quality and accuracy. They also commented that the course content is highly trusted and valued by teachers.
5.18 The Recruitment Technologies Project is implementing a solution to improve the ability to identify, attract and recruit highly talented people to the University of Auckland. The implementation of SmartRecruiters (the applicant tracking software), end to end system integration, and standardised business processes will support recruitment of the best possible candidates through better applicant experience. This project also includes the re-implementation of SilkRoad Onboarding software to manage all hires, after offer acceptance. This will provide a consistent candidate experience, improve data integrity, reduce the effort to collect candidate data, and ensure acceptance of University policies.

The majority of the configuration of both SmartRecruiters and SilkRoad Onboarding is complete.

Extensive User Acceptance Testing (UAT) is taking place. The feedback is mostly positive and includes a lot of questions that will be addressed during training. Many Testers have commented that they find the tool to be a substantial change, but intuitive and easy to use. Training will take place in March and go-live is expected to be in April.

5.19 Following consultation with staff, including a consideration of the 287 submissions received, the confirmed technical services structures (and how resource will be allocated) is now available to view on the staff intranet.

The published TSR Confirmation Document includes details on confirmed roles and vacancies in the STEM faculties/LSRIs that were part of the review.

Critical to the success of the technical services model is the working relationship between the Technical Services Manager and the Academic Heads/Academics his or her team is supporting. To support this, a working group of the key stakeholders will be formed as part of transition activities to help create a framework that ensures these relationships are strong and productive.

Wider transition planning to prepare for the implementation of the new structures and ways of working is also underway. Full details including supporting information on the redeployment, recruitment and ‘expression of interest’ process is available on the TSR page on the intranet. The position description alignment process will begin for relevant staff once Technical Services Managers are appointed in each STEM faculty/LSRI.

6. STRONG PARTNERSHIPS WITH KEY ORGANISATIONS AND COMMUNITIES

6.1 The University of Auckland had a strong presence at this year’s Big Gay Out. The Equity Office – Te Ara Tautika, in collaboration with Auckland University Students’ Association (AUSA), the Lesbian, Gay, Bisexual, Transgender and Intersex (LGBTI) student and staff network, faculty Rainbow Groups, Campus Life and Central Marketing, led the involvement. A large number of prospective and new students visited the University’s tent to learn what the University offers this community. Feedback was positive about the University’s commitment to being safe, inclusive and equitable for LGBTI students and staff. Read about relevant University support here.
6.2 The University is once again partnering with TVNZ to create a series of videos that will air March-April (exact on-air dates are yet to be confirmed). The videos will showcase how the University of Auckland is contributing to New Zealand through innovation, research, and a future-focused learning environment.

6.3 The New Zealand eScience Infrastructure (NeSI) is currently developing its next investment case around its revised purpose – “NeSI grows researcher computational capabilities and skills for future productivity and wellbeing”. The case outlines how NeSI is building a more dynamic, resilient and innovative digital capability within our science system.

In late 2018, NeSI and Genomics Aotearoa announced a partnership to deliver advanced capabilities and tools for genomics researchers in New Zealand. Building upon NeSI’s existing platforms and services, the collaboration will provide Genomics Aotearoa research projects with access to NeSI’s specialised high performance computing (HPC) platform, including tailored software environments and data management services, and skills training in computational research tools and approaches. Once established, many of these capabilities will also be available to all genomics researchers in New Zealand.

From 18-20 February, NeSI hosted the eResearchNZ Conference in Auckland. For the last 10 years, the eResearchNZ conference series has provided an important national forum for strategic discussions, community building, and career development. In 2019, the theme of “People. Powered. Research.” will bring together researchers across disciplines and communities who are exploring or innovating the ways digital tools can be used to support and advance research outcomes in NZ and internationally.

7. TREATY OF WAITANGI / TE TIRITI O WAITANGI PARTNERSHIPS FOR MUTUAL BENEFIT

7.1 Michael Steedman has been appointed the inaugural Kaiarataki (Deputy PVC Māori) for the University from 4 February. He is now based in the VC suite next to the PVC Māori’s office.

7.2 Implementation of the Te Reo Māori Policy continues with a business case being developed for signage, and advice on bi-lingual and Māori signage given to the Vice-Chancellor and properties and marketing teams by the PVC Māori. In addition, there has been preliminary consultation about a people development strategy for HR encompassing options for learning te reo, noho marae opportunities, pōwhiri and general knowledge about Te Tiriti and Aotearoa New Zealand history.

7.3 Ngā Pae o Te Māramatanga faces a busy year with a re-bid for the Centre of Excellence for continued funding. Professor Cindy Kiro is now an alternate for the Ngā Pae board while Dr Amokura Kāwharu is on RSL.

7.4 The James Henare Māori Research Centre Advisory Board met in Whangarei to discuss a long-term research plan and budget for the Centre. Bernard Henare remains the chair of this group with strong Iwi, academic and community leadership on the Board. Jim Peters remains as a Board member and representative for Ngāti Wai. There is a possibility that the Centre may work more closely with Tainui-Waikato on specific projects requested by the iwi in the next few years.
7.5 Te Wero Akonga team are preparing the continuation of the Te Wero Akonga Kete programme and the development of a level 2 Whetu programme in 2019. The Whetu programme draws upon the work of Dr Chellie Spiller’s Wayfinding Leadership. The aim of Te Wero Akonga programme is to provide professional staff leaders with awareness and confidence in Te Reo, Tikanga and Te Tiriti o Waitangi.

8. A PUBLIC UNIVERSITY OF GLOBAL STANDING

8.1 Deputy Vice-Chancellor Strategic Engagement Professor Jenny Dixon, Dean of Science Professor John Hosking, Associate Dean of Science Professor Sebastian Link and Miranda Herbert, Deputy Director International, attended a conference in Harbin, China, organised by Australian Education Management Group (17-19 January). During the three-day meeting, they met with the President of North East Forestry University to finalise a Memorandum of Understanding for a joint college (Aulin) and articulation agreements with the Faculty of Science. A final decision is pending with the Ministry of Education in China.

8.2 A Memorandum of Understanding for Provider Direct was signed between the Ministry of Business, Innovation and Employment and the University of Auckland in January. (Provider Direct is an online service that allows education providers to process student visa applications on campus).

8.3 The New Zealand Scholarships Panel Agreement was signed between the Ministry of Foreign Affairs and Trade and the University of Auckland, in January. (The University of Auckland as a provider of the New Zealand Scholarship Scheme agrees to deliver training, provide scholarship managements and pastoral care services to New Zealand Scholars).

8.4 In December and January, International Office staff were involved in recruitment and Business Development activity in Indonesia, Brazil, China, India, Norway and Denmark.

8.5 The International Office hosted the following visits:
- University of Tasmania and Thompson Rivers University (Canada) to discuss possible participation in their Indigenous Short-term exchange programming
- Nanjing University of Aeronautics and Astronautics (China) to discuss potential collaboration with the Faculty of Science, 10 December
- The Chinese Central Government State Administration of Traditional Chinese Medicine (China) to discuss potential collaboration with the Faculty of Medical and Health Sciences, 10 December
- Southeast University (China) to discuss potential collaboration with the Faculty of Engineering and the Faculty of Education and Social Work, 14 December
- Northwestern Polytechnical University (China) to discuss potential collaboration with the Faculty of Engineering, 17 December
- President of the University of South Carolina (USA) to discuss collaboration under our trilateral exchange programme with the School of Business School, 14 January
- Tec de Monterrey (Mexico) to discuss network, research and exchange collaborations, 14 January
Henan University of Technology (China) to discuss collaboration with the Faculty of Education and Social Work, 15-16 January
Kyung Hee University (South Korea) to discuss collaboration on English and Engineering Management programmes with the Faculty of Engineering and the English Language Academy, 15-16 January
China University of Geosciences Beijing (China) to discuss broad collaboration with the International Office, Faculty of Science, Faculty of Education and Social Work and Graduate Studies, 22 January

8.6 Agreements finalised and signed:
- MoUs were renewed with Chinese University of Hong Kong, Chulalongkorn University (Thailand), Foreign Trade University (Vietnam) and University of Texas Arlington (USA)
- New Study Abroad Agreements were signed with Concordia University Wisconsin (USA), Heidelberg University (Germany) and existing agreements renewed with Monash University, University of California (USA) and University of Texas Arlington (USA).

8.7 The Auckland Online business case is now at final stages of approval. The Director, Auckland Online presented the business case to VCDD on 7 February, with strong endorsement by the group. The early stages of the business plan are underway, with the first candidates for program selection forecasted for Governance approval in March. Recruitment continues with the next key appointment (Associate Director, Digital Marketing Services) scheduled for early March.

Stuart N. McCutcheon
Vice-Chancellor
## Government Meetings

<table>
<thead>
<tr>
<th>DATE</th>
<th>MEETING</th>
<th>ATTENDING</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 February</td>
<td>Ambassador of Ukraine, HE Dmytro Senik</td>
<td>DVC(SE), International Office representative</td>
</tr>
<tr>
<td>8 February</td>
<td>Wellington meetings: ENZ CEO Grant McPherson; MFAT North Asia team; MBIE Trade and International Environment Branch Policy Director, Dr Peter Mumford; Asia NZ Foundation, Executive Director Simon Draper and Deputy Adele Bryant; CAPE Advisory Board Chair Dr Alan Bollard with Victoria University Wellington (VUW) DVCSE Dr Lucy Baragwanath</td>
<td>DVC(SE), Government Relations Advisor (GRA)</td>
</tr>
<tr>
<td>11 February</td>
<td>Return visit by Professor Martin Trethewey from Penn State to further develop our strategic partnership with UoA</td>
<td>DVC(SE), International Office representative</td>
</tr>
<tr>
<td>15 February</td>
<td>Meeting with Chinese Embassy Education Counsellor Mr Chen Yue</td>
<td>DVC(SE), Government Relations Advisor (GRA)</td>
</tr>
<tr>
<td>21 February</td>
<td>Meeting with Consul General Madame Xu Erwen</td>
<td>DVC(SE), Director Confucius Institute</td>
</tr>
<tr>
<td>22 February</td>
<td>Wellington Meetings: NZ Contemporary China Research Institute Centre and Confucius Institute Director Tony Browne; Fulbright CEO Penelope Borland; Indian High Commissioner Mr. Sanjiv Kohli</td>
<td>DVC(SE), Government Relations Advisor (GRA)</td>
</tr>
</tbody>
</table>

Key:
VC – Vice-Chancellor
DVC(SE) – Deputy Vice-Chancellor - Strategic Engagement
Appendix 1

Arts

Lecturer Maria Armoudian (Politics & International Relations) comments on the Big Q projects, climate change and how NZ is emitting carbon dioxide twice as much as China. 95 bFM (The Wire). 14/01/2019

Research Associate Dr Jess Berenston-Shaw (Public Policy Institute) comments on the need for Auckland Council to overhaul how it seeks feedback from residents to make sure marginal voices are not drowned out. Radio NZ (Morning Report). 21/01/2019

Professor Jennifer Curtin (Politics & International Relations) reflects on suffrage and events following the celebration of 125 years since NZ women went to the polls on 28 November 1893. Newsroom.co.nz. 28/11/2018; Greymouth Star. 29/11/2018

Professor Jennifer Curtin (Politics & International Relations) comments on political issues of the week in her regular spot. TV One (Q+A). 02/12/2018

Senior Lecturer Dr Gavin Ellis (Politics & International Relations) comments on media events of the week: Maori TV, Nikki Mandow on the death of her husband and Bauer Media sharing stories wider. Radio NZ (Nine to Noon). 27/11/2018

Senior Lecturer Dr Gavin Ellis (Politics & International Relations) comments on the Grace Millane case and other media stories. Radio NZ (Nine to Noon). 11/12/2018

Senior Lecturer Dr Gavin Ellis (Politics & International Relations) comments on ethical journalism. 95 bFM (The Wire). 10/12/2018

Senior Lecturer Dr Gavin Ellis (Politics & International Relations) comments on the future of media, and how the next big thing this year is going to be membership and subscription as a source of revenue. Radio NZ (Nine to Noon). 22/01/2018

Senior Lecturer Dr Gavin Ellis (Politics & International Relations) comments on the Jami-Lee Ross affair and the naming of Sarah Dowie and other media stories. Radio NZ (Nine to Noon). 29/01/2018

Research Fellow Dr Gerard O'Regan (James Henare Maori Research Centre) comments on how councils were not performing as well on Maori heritage issues as they could be. The Press, Waikato Times. 30/01/2019

Associate Professor Stephen Hoadley (Politics & International Relations) comments on the militarisation of the Pacific. 95 bFM (The Wire). 03/12/2018
Associate Professor Stephen Hoadley (Politics & International Relations) reviews the book Law, Politics and the Limits of Prosecuting Mass Atrocity by Damien Rogers. *NZ International Review of Books*. 01/02/2019

Associate Professor Stephen Hoadley (Politics & International Relations) writes an opinion piece about the building of walls throughout history. *Newsroom* (FutureLearning). 23/01/2019

Former New Zealand Herald journalist Karen Holdom is this year’s winner of the University of Auckland’s Sir James Wallace Prize in Creative Writing. *Opunake & Coastal News*. 06/12/2018

Honorary Academic Dr Bronwen Innes, (Applied Language studies & linguistics) says people make judgements based on how they sound, and adds that they may not be aware that they are doing that. She also talks about how we judge people socially on the way they sound. *RadioLIVE* (Morning Talk). 29/11/2018

Associate Professor Paula Morris (English & Drama) talks about the moment she heard she’d been chosen as the 2018 Katherine Mansfield Menton Fellow and the projects she plans to do while there. *NZ Herald, Bay of Plenty Times*. 12/12/2018

Damon Salesa, Director of Pacific Strategy and Engagement, comments on the need to conduct our foreign policy in the Pacific Way. *NZ International Review*. 01/02/2019

Associate Professor Selina Tusitala Marsh (English & Drama) comments on being made an Officer of the New Zealand Order of Merit for services to poetry, literature and the Pacific community. *Gisborne Herald*. 31/12/2018

**ABI**

Professor Mark Billinghurst on what will be innovative this year. *Dominion Post Weekend*. 26/01/2019

Senior Research Fellow Dr Jichao Zhao comments on the virtual 3D heart, used to aid treatment of the most common heart rhythm disturbance, atrial fibrillation. 95 bFM (Ready, Steady, Learn). 08/01/2019

Doctoral students Chris Walker and Patrin Illenberger talk about their spin out company Electroclear which has come up with an innovative way to carry out antifouling under water. 95 bFM. 27/11/2018; *Boating NZ*. 01/01/2019; demm.co.nz. 05/12/2018
**Business and Economics**

Associate Professor Brigid Carroll (Management & International Business) comments on leadership styles. *Weekend Herald*. 19/01/2019

Professor Ananish Chaudhuri (Head, Economics) and Senior Ryan Greenaway-McGrevy comment on the difficulties of getting on the property ladder, and how this is made worse by negative narratives. *Horowhenua Chronicle*. 07/12/2018

Senior Lecturer Dr Helen Delaney (Management & International Business) comments on her research into four day work weeks. *Asia Pacific Infrastructure*. 01/01/2019

Senior Lecturer Dr Ben Fath (Graduate School of Management) comments on the issues for small businesses who are trying to grow. *JUNO Investing Magazine*. 01/12/2018


Senior Lecturer Dr Ryan Greenaway-McGrevy (Economics) writes an opinion piece listing his top 10 issues on capital gains tax. *Interest.co.nz*. 30/11/2018

Professor Tim Hazledine (Economics) writes an opinion piece about the merits of placing a levy on tourists. *NZ Herald*. 07/12/2018

Professor Tim Hazledine (Economics) comments on the issues with chief executive’s salaries being unreasonable. *Dominion Post, stuff.co.nz, Sunday Star-Times*. 09/12/2018

Professor Natasha Hamilton-Hart (Management & International Business) on cracking the international market. *stuff.co.nz, Manawatu Standard*. 7/12/2018

Professor Tim Hazledine (Economics) comments on influences on the Stock Market crash in the 1980s. *NZ Herald*. 04/01/2019

Associate Professor Carla Houkamau (Management & International Business) says a major obstacle to equity of wellbeing for Māori is classism. *Public Sector Journal*. 01/12/2018
Associate Professor Carla Houkamau (Management & International Business) comments on how the value judgements made by bank managers when giving mortgages could be an impediment to Maori. *Horowhenua Chronicle.* 07/12/2018

Associate Professor Lech Janczewski and Associate Professor Arvind Tripathi (both Information Systems & Operations Management) comment on a US study about twitter bots spreading misinformation. *sciencemediacentre.co.nz, futurefive.co.nz.* 21/11/2018

Senior lecturer Dr Michael Josling (Commercial Law) says if the New Zealand businesses belonging to Australian infrastructure company RCR Tomlinson, which has been placed in voluntary administration, were profitable then there should be no reason for concern for the City Rail Link, which is being built by RCR's New Zealand subsidiary. *stuff.co.nz, Weekend Press, Dominion Post Weekend.* 24/11/2018

Senior Lecturer Dr Bodo Lang (Head of Marketing) warns the Government's ban on plastic bags will not be smooth sailing for everyone as reusable bags are more expensive. *Newstalk ZB* (10am, 6pm News). 24/11/2018

Senior Lecturer Dr Bodo Lang (Head of Marketing) comments on the Avon ad promoting an anti-cellulite cream that has been slammed on social media. *Southland Times.* 24/01/2019

Senior Lecturer Dr Bodo Lang (Head of Marketing) comments on advertising featuring the British ‘unruly tourists’. *Dominion Post, Stuff.co.nz.* 21/01/2019; *Taranaki Daily News, Manawatu Standard, Waikato Times, Timaru Herald, Southland Times.* 22/01/2019

Senior Lecturer Dr Bodo Lang (Head of Marketing) comments on the issues with electronics company PB Tech using a video from a real car accident in a YouTube Advert selling dash cams. *Three, Newshub.* 17/01/2019

Senior Lecturer Dr Bodo Lang (Head of Marketing) comments on the impact of the arrival of Ikea and where it was likely to be sited. *Newshub.co.nz, MSN NZ.* 09/01/2019

Associate Professor Mike Lee (Marketing) and Senior Lecturer Dr Sandra Smith (Graduate School of Management) comment on charity gifts and 'donor's remorse'. *Dominion Post Weekend, Weekend Press, stuff.co.nz.* 08/12/2018

Senior Lecturer Dr Mike Lee (Marketing) comments on the recent ads for Australian lamb. *Stuff.co.nz.* 21/01/2019;

Senior Lecturer Dr Barbara Plester (Management & International Business) and Professor Kerr Inkson (Human Resources) are featured about their book 'Laugh Out Loud: A User's Guide to Workplace Humour.' *Weekend Herald.* 26/01/2019

Senior Lecturer Michael Rehm (Property) on the fish-hooks in cross leases. *NZ Herald, nzherald.co.nz.* 12/12/2018
Associate Professor Alex Sims (Commercial Law) on what makes a good brand name. * Dominion Post Weekend. 24/11/2018; stuff.co.nz. 22/11/2018*

In this opinion piece, which originally ran in Newsroom, Associate Professor Alex Sims (Commercial Law) demystifies money. * Hawke’s Bay Weekend. 01/12/2018*

Associate Professor Alex Sims (Commercial Law) comments on the FMA’s regulation of gifts and hospitality, saying it becomes murky when relationships get too cozy and transparency is lost. * Stuff.co.nz. 26/01/2019*

Senior Lecturer Dr Sandra Smith (Graduate School of Management) on the psychology of sales. * Stuff.co.nz, Taranaki Daily News. 24/11/2018*

Senior Lecturer Sandra Smith (Graduate School of Management) and Associate Professor Mike Lee (Marketing) comment on the giving of charitable gifts for Christmas. * Stuff.co.nz. 05/12/2018*

Susan St John (Retirement Policy & Research Centre) comments on the need for Government intervention to fix a serious hole in the country’s retirement income policies. * Good Returns. 11/01/2019*

Mention of Sir Owen Glenn and Business School scholarship winners. * CIO NZ. 30/01/2019; LiveNews.co.nz, Voxy.co.nz. 21/01/2019*

**Creative Arts and Industries**

Professor Andrew Barrie (Architecture & Planning) reviews The Drama of Space: Spatial Sequences and Compositions in Architecture. * architecturenow.co.nz. 27/11/2018*

Senior Lecturer Bill McKay (Architecture & Planning) comments on whether heritage must be handsome. * Radio NZ (Nine to Noon). 10/12/2018, Newsroom. 14/01/2019*

Senior Lecturer Bill McKay (Architecture & Planning) writes an opinion piece about why modernist architecture does not have to be popular to be worth saving. * Hawkes Bay Today. 25/01/2019*

Senior Lecturer Bill McKay (Architecture & Planning) comments on residents of a townhouse in Takapuna being outraged over nudists living in the apartment complex. * Radio NZ (The Panel). 24/01/2019*
Senior Lecturer Bill McKay (Architecture & Planning) comments on Auckland in 2038. Stuff.co.nz, Timaru Herald. 10/01/2019

Senior Lecturer Bill McKay (Architecture & Planning) comments on hostile architecture. Taranaki Daily News, Timaru Herald, Stuff.co.nz, Nelson Mail. 09/01/2019; 10/01/2109

Senior Lecturer Bill McKay (Architecture & Planning) comments on what homes of the future will look like. Weekend Herald. 05/01/2019

Head of Elam School of Fine Arts, Dr Peter Shand, comments on the school's end of year graduate show. Also features students. NZ Herald. 25/11/2018

In 2018, the decision to close three specialist libraries at the University of Auckland sparked an outcry, not just about the fate of the libraries, but what it said about the institution's culture. Metro. 01/02/2019

Ex Libris: In memorandum of three specialists libraries, an exhibition about the closure of specialist libraries at the University of Auckland is featured. ArchitectureNow. 23/01/2019; Home NZ. 01/01/2019

An exciting advanced design course has been running at the School of Architecture and Planning at the University of Auckland. Architecture NZ. 01/02/2019

Education and Social Work

Senior Lecturer Dr Elizabeth Anderson (Curriculum & Pedagogy) writes about how the arts make the education curriculum broader, deeper and richer. NZ Principal. 01/11/2018

Honorary Academic Kevin Moran (Curriculum & Pedagogy) comments on the dangers of water, especially in the holiday season. Noted. 15/01/2019

Professor John Morgan (Head of School, Critical Studies in Education) writes an opinion piece about why Brexit matters to New Zealand. Newsroom (FutureLearning). 25/01/2019

Senior Lecturer Dr Molly Mullen (Critical Studies in Education) comments on funding for applied theatre projects. 95 bFM. 29/01/2019
Associate Professor Carol Mutch (Critical Studies in Education) commented on the value of a private school education and whether it was worth it. *Stuff.co.nz* 22/01/2019; *Nelson Mail, Dominion Post, Weekend Press*. 26/01/2019

Associate Professor Mike O’Brien (Counselling, Human Services & Social Work) challenges a Stuff commentator response to Child Poverty Reduction Bill in a reader's letter. " *Sunday Star-Times*. 09/12/2018

Professor Peter O’Connor (Critical Studies in Education) comments on the review of Tomorrow’s Schools. *Newstalk ZB*. 21/01/2019

Professor Peter O’Connor (Critical Studies in Education) comments on how he sees high school as a failed experiment. *NZ Herald*. 19/01/2019

Lecturer Vaovasamanaia Meripa Toso writes an opinion piece about the need for Pasifika-specific teacher education for ECE in Aotearoa. *Newsroom (FutureLearning)*. 16/01/2019

Doctoral candidate Linda Yu comments on the academic culture shock affecting Chinese students when they begin their studies in NZ. *educationcentral.co.nz* 28/11/2018

**Engineering**

Senior Research Fellow Dr Dmytro Dizhur (Civil & Environmental) and doctoral student Mohsen Yazdanian (Civil & Environmental) comment on research into ways of developing resilience within the wine industry following earthquakes. *NZ Wine Grower*. 01/01/2019

Professor Ken Elwood (Civil & Environmental) and Research Fellow Dr Yiqiu Lu (Civil & Environmental) are featured as part of a team of researchers investigating low earthquake damage building designs. *NZ Insurance*. 19/01/2019

Professional Teaching Fellow Jim Hefkey (Chemical & Materials) talks about the University's Space systems program. *Listener*. 08/12/2018

Professor Jason Ingham (HoD, Civil & Environmental) talks about the Faculty's new program to produce more earthquake engineers. The shortage of earthquake engineers is a global problem. *North Canterbury News*. 29/11/2018

Professor Bruce MacDonald (Electrical & Computer) says a $16.8 million funding grant is aimed at researching automation in horticulture. *NZ Wine Grower*. 01/01/2019
Visionary business leader and engineer, Dr Ian Parton, will be awarded an Honorary Doctorate of Engineering from the University of Auckland. NZ Herald. 29/01/2019; Voxy.co.nz. 22/01/2019

**Law**

Professor Craig Elliffe comments on the potential introduction of a comprehensive Capital Gains Tax. *Interest.co.nz*. 29/11/2018

Professor Craig Elliffe says not reducing capital gains tax to take inflation into account would be fair as well as “consistent”. *Propertynoise.co.nz, Stuff.co.nz*. 14/01/2019

Alumna Rez Gardi comments on her life including being bullied for her ethnicity, when she first arrived here. *NZ Herald*. 06/12/2018

Professor Mark Henaghan comments on the review of the Property Relationships Act. *Listener*. 15/12/2018

Professor Mark Henaghan comments on issues with the Family Court. *North & South*. 01/01/2019

Honorary Academic Bill Hodge comments on the issues of name suppression for the man accused of murdering Grace Millane. *Newstalk ZB (Drive)*. 10/12/2018

Honorary Academic Bill Hodge comments on the Grant Hannis trial saying there was nothing in the Sentencing Act to suggest the lifting of name suppression should warrant a discount on sentence. *NZ Herald*. 26/01/2019

Honorary Academic Bill Hodge comments on the Troy Skinner case and whether it is possible to have him returned to NZ to serve his sentence. *Newshub live at 6pm, Magic Talk, Three, Prime*. 21/01/2019

Honorary Academic Bill Hodge comments on the case of people refusing to vacate a rental property saying the easiest and swiftest legal option was to trespass the squatters. *NZ Herald, Otago Daily Times*. 16/01/2019

Professor Jane Kelsey comments on the need for more details from the Government on its stance on safeguarding electronic commerce and digital privacy. *95 bfm*. 29/01/2019; *Radio NZ, Voxy.co.nz*. 27/01/2019

Professor Jane Kelsey comments on issues with the CPTPP. *Taranaki Daily News*. 02/01/2019; *the Daily Blog*. 04/01/2019; *Voxy.co.nz*. 07/01/2019
Student Lyna Luo comments on receiving a Prime Minister’s Scholarship for Asia. Luo has been studying for a conjoint degree in law and English at the University of Auckland and will spend a semester at Tsinghua University. *Stuff.* 27/11/2018; *Taranaki Daily News.* 28/11/2018

Honorary Academic Dr Ken Palmer comments on the use of the Public Works Act in order to demolish the Mercury Plaza to make room for a new rail network station saying historically it is common for authorities to buy properties out right but more recently leasing has become common practice. Offers of compensation are generally not sufficient or they are below what really should be paid. *Manawatu Standard, Sunday Star-Times.* 25/11/2019; *Auckland Now, Stuff.co.nz.* 27/11/2019

Professor David V Williams comments on calls for change in jury trials including the idea of getting rid of them in favour of a judge-alone or expert judge and panel. *Sunday Star-Times.* 13/01/2019

Lecturer Dr Ed Willis comments on the decision by the Commerce Commission to conduct a study into fuel prices. *TV One* (Breakfast). 04/12/2018

**Liggins Institute**

Research Fellow Dr Amber Milan and Professor David Cameron-Smith discuss if Wagyu Beef can protect against heart disease. *NewsHub Live at 6pm, newshub.co.nz, stuff.co.nz, nzdoctor.co.nz, Rural Living, Radio Sport, NewstalkZB (Mike Hosking, news bulletins), nzdoctor.co.nz, Gisborne Herald.* 14/01/2019

Professor David Cameron-Smith discusses how some types of flour have less gluten in them. *Weekend Herald, Northern Advocate.* 12/01/2019

Associate Professor Justin O’Sullivan discusses the use of Fecal transplants to treat intestinal disorders like inflammatory bowel disease. *Wide pick-up by major international news outlets in the UK, North America and elsewhere, including ABC, BBC, New York Post, Daily Beast, Guardian.* 22/01/2019
Medical and Health Sciences

Professor Robert Beaglehole - Action on Smoking and Health (ASH) chair and professor in public health at the University - said in general he welcomed the announcement by government to regulate vaping products as it indicated the Government was taking the 2025 Smokefree goal more seriously, but also said smokers should be encouraged to switch to vaping. Bay of Plenty Times. 23/11/2018, sciencemediacentre. 27/11/2018

Associate Professor Terryann Clark (Nursing) comments on the reasons why people don’t use condoms, saying there still seems to be shame and embarrassment with them. Stuff.co.nz. 18/01/2019

Associate Professor Maurice Curtis comments on the brain bank, which he says is invaluable for being able to study and learn from brains. Stuff.co.nz, Timaru Herald, 18/01/2019

Associate Professor Janet Fanslow (Population Health) comments on the report from the Justice sector’s chief science advisor "Every Four Minutes", calling it an accurate, on-point summary of the last 30 years of scholarship on family violence. sciencemediacentre.co.nz. 11/12/2018

Senior Lecturer Dr Tony Fernando (Psychological Medicine) was interviewed on the crisis of compassion in New Zealand medicine and how this could be tackled. Radio NZ (Saturday Morning). 24/11/2018

Senior Lecturer Dr Tony Fernando (Psychological Medicine) says humans aren't supposed to be exposed to bright light after sundown. He spoke of some of the reasons people can't get to sleep. Three (The Project). 30/11/2018

Senior Lecturer Dr Tony Fernando (Psychological Medicine) comments on the issues with the Buddhist practice of releasing animals into the wild. NZ Herald, Gisborne Herald. 14/01/2019

Professor Benedikt Fischer (Chair in Addiction Research) writes an opinion piece discussing the cannabis debate and describing the reform of cannabis policy in Canada. NZ Herald. 27/11/2018

Professor Benedikt Fischer (Chair in Addiction Research) comments on how he arrived in New Zealand from Canada last October where he had been working in Canada on issues of substance use, control and cannabis policy and public health for over 20 years. Radio NZ (Monday expert). 21/01/2019

Associate Professor Alan Fraser (Medicine) writes a guide to oesophageal causes and treatment of difficulty in swallowing. NZ Doctor. 27/11/2018
Research Fellow Dr Sarah Gerritsen (Epidemiology & Biostatistics) spoke on jellybelly advertising at an Auckland children’s waterpolo event. *North Shore Times*. 4/12/2018

Sir Peter Gluckman is setting up a think tank at the University to consider the long term issues where evidence, policy and society interact. He comments on the issues of Kauri dieback. *Metro*. 01/02/2019

Doctoral student Sonia Hawkins comments on her research into understanding racial and ethnic bias in the nursing profession in order to find ways to reduce it. *Info News, Live News, Maori TV*. 10/01/2019; *Rotorua Daily Post*. 12/01/2019; *Sun Live*. 14/01/2019

Professor Ngaire Kerse (Head, Population Health) writes on prevention of falls among the elderly. *NZ Doctor*. 07/11/2018

Professor Ngaire Kerse (Head, Population Health) comments on aging well. *NZ Doctor online*. 14/01/2019; *Weekend Sun*. 25/01/2019

Senior Research Fellow Dr Sonia Lewycka (Nursing) comments on her research that showed significant drops since 2001 in the number of secondary school students involved in risk taking behaviour. *Dominion Post*. 16/01/2019

Adjunct Professor Brian McAvoy (General Practice & Primary Healthcare) writes on the influence of vaccination on influenza in healthy adults. *NZ Doctor*. 07/11/2018

Senior Lecturer Dr Helen Petousis-Harris (Population Health) examines the statistics for the occurrence of meningococcal disease to judge whether recent outbreaks constitute an epidemic. *SciBlogs.co.nz*. 30/11/2018

Senior Lecturer Dr Helen Petousis-Harris (Population Health) comments on the impact of ‘fake science’ by pseudo-academics. *North & South*. 01/01/2019; *Noted, MSN NZ*. 10/01/2019

Professor Papaarangi Reid (Te Kupenga Hauora Maori) comments on how reducing the places tobacco was sold would be more helpful to Maori than increasing the tax. *Hokitika Guardian*. 15/01/2019

Student Elliott Serjeant comments on a new study he is conducting into how Waiheke renters deal with damp housing. *Gulf News*. 31/01/2019

Dr Martin Siemerink (Fellow in Ophthalmology) writes of sub-macular haemorrhage, its prognosis and treatment. *nzoptics.co.nz*. 29/11/2018
Ian Simpson, Emeritus Professor of Medicine, writes a letter challenging a story in the Listener that suggests that water can be best absorbed into the cells of the human body if it is ingested by eating particular kinds of vegetables rather than drinking water. *Listener*. 15/12/2018

Research Fellow Dr Malvindar Singh-Baines (Centre for Brain Research) discusses possible treatments for Huntington’s disease. *95 bFM*. 14/01/2019

Professor Boyd Swinburn (Population Health) commented on the need to monitor the intake of food and balance it with exercise over the holiday period. *The Press*. 12/12/2018

Professor Boyd Swinburn (Population Health) is quoted in a letter to the editor about obesity. *Dominion Post*. 31/01/2019

Professor Boyd Swinburn (Population Health) comments on the Lancet Obesity Commission report, which he has co-chaired, which outlines how obesity, malnutrition, and man-made climate change, are three of the biggest issues facing the planet. *Stuff.co.nz, NZ Herald, Magic Talk, NZ Doctor online, Live.News.co.nz, Voxy.co.nz, Newstalk ZB, TV One, The Press, Hokitika Guardian, Three, Kiwiblog, Stuff.co.nz, Prime, Radio NZ*. 29/01/2019


Associate Professor Tim Tenbensel (Population Health) writes on the challenges of evaluating health programmes. *NZ Doctor*. 07/11/2018

Associate Professor Siouxsie Wiles (Molecular Medicine & Pathology) was interviewed about what whales' ear wax can reveal about their health. *Radio NZ (Nine to Noon)*. 28/11/2018

Associate Professor Siouxsie Wiles (Molecular Medicine & Pathology) writes of the difficulties of obtaining funding for research. *stuff.co.nz*. 10/12/2018

Associate Professor Siouxsie Wiles (Molecular Medicine & Pathology) comments on tardigrades. *NZ Herald*. 26/01/2019; *Herald on Sunday*. 27/01/2019

University of Auckland researchers have found that a common fertility procedure does not increase success rates and have recommended that IVF clinics stop offering the procedure. *NZ Herald, Timaru Herald, Science Media Centre*. 24/01/2019
University of Auckland researchers found two-year-olds who exceeded the daily screen time guideline of one hour each day were more likely to experience behavioural and health problems at 4.5 years of age. *Weekend Herald, Weekend Press, Gisborne Herald, Otago Daily Times.* 19/01/2019; *Stuff.co.nz, Dominion Post, Nelson Mail, Marlborough Express, The Press, Timaru Herald.* 21/01/2019; *Kapiti Observer, Horowhenua Mail, Hutt News.* 24/01/2019

Senior Lecturer Katharine Wallis (Population Health) comments on disciplinary cases for inappropriate prescribing by doctors in New Zealand. *Radio NZ, Newstalk ZB, Voxy.co.nz, NZ Herald.* 18/01/2019

Science

Professor Andy Allan (Biological Sciences) is arguing that GMO’s should be nationally regulated, not regulated at council level. He says there has been an anti-science backlash in recent times which has left scientists 'shell-shocked'. Professor Shaun Hendy (Physics, TPM) says not enough scientists were engaged in the submissions process but there are a range of reasons. *Newsroom.co.nz.* 23/11/2018

Professor Kathy Campbell (Environment) supported an alternative site to the one eventually chosen for the Mars 2020 rover mission. *Newstalk ZB (11am News).* 21/11/2018

Lecturer Sarah Cowie (Psychology) says we are getting hooked on our phones because they offer instant rewards. *Three (Newshub Live at 6pm).* 27/11/2018

Senior Lecturer Dr Kristal Cain (Biological Sciences) comments on the reasons for birds having colourful plumage. *Voxy.co.nz.* 31/01/2019

Doctoral candidate Emily Cross (Psychology) talks about new research which shows men with hostile sexist beliefs are more likely to think they have less power in relationships, not more. *RadioLIVE (The Long Lunch).* 05/12/2019

Doctoral candidate Emily Cross and Associate Professor Nickola Overall (Psychology) have done research showing men with hostile sexist beliefs believe their power in intimate relations is under threat and that they are biased in estimating how much power they might have. *Yahoo!* 28/11/2018

Professor Richard Easther (HoD Physics), a member of the Marsden Fund Council, comments on a research grant for a study on greenhouse gas released by Rotorua-Taupo geothermal sites. *Rotorua Daily Post.* 24/11/2018
Senior Lecturer JJ Eldridge (Physics) comments on being awarded a Marsden grant to combine binary models of stars to help understand how the universe and galaxies evolved. *NZ Herald*. 06/12/2018

Associate Professor Nicola Gaston (Physics) supports calls for a funding review of the National Science Challenges to be made public and ensure the process is transparent. *Radio NZ (Nine to Noon)*. 21/11/2018

Associate Professor Niki Harre (Psychology) talks about the reasons we ignore issues such as climate change and what can be done to change attitudes. *Radio NZ*. 30/11/2018

Dr Andrew Jeffs comments on a koru forming in the Hauraki Gulf. *Newstalk ZB, NZ Herald, Gisborne Herald*. 30/01/2019,

Senior Lecturer Erin Leitao (Chemistry) talks about her work researching silicon content of sand to reduce our dependence on oil and fossil fuels. *Radio NZ*. 23/11/2018

Professor Thomas Lumley (Statistics) discusses variability in the effectiveness of sunscreens. *Radio Hauraki*. 31/01/2019; *NZ Herald, Newstalk ZB*. 31/01/2019

Senior Lecturer Nick Rattenbury (Physics) says sending rockets into space is extremely technically challenging. *Waikato Business News*. 01/11/2018

Associate Professor James Russell (Biological Sciences) discusses using drones for 1080 drops. *NZ Herald*. 30/01/2019

Doctoral candidate Kris Taylor (Psychology) says NZ needs an agreed sex curriculum instead of young people taking their cue from online pornography. *Sunday Star-Times*. 02/12/2018

A new study out of the UK, which incorporates research from Auckland, highlights the importance of being able to see trees from your window - particularly in economically deprived areas. *Newsroom*. 29/01/2019
**Audit and Risk Committee MINUTES | PART A**  
**25 February 2019**  
**Meeting Room 105-210, ClockTower**  
**08.00am to 10.00am**

**Present:** Jan Dawson (Chair), Cecilia Tarrant, and Peter Kiely (Phone In)  
**In Attendance:** Professor Stuart McCutcheon, Adrienne Cleland, Peter Gudsell, Rachelle Miller, Angus Clark, Anthony Steele, Yoonyoung Lee, Susan Jones, Erica Hill, James Harper and Jacqui Metcalf

<table>
<thead>
<tr>
<th>1. Apologies</th>
<th>Scott St John and Andrew Ferrier were noted as apologies.</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Disclosures of Interest</td>
<td>No further disclosures were made.</td>
</tr>
</tbody>
</table>

**3. Minutes of Audit and Risk Committee of 20 November 2018**

- **Item No 3.1:** Minutes, Part A  
  - **Item No 3.2:** Matters Arising from the Minutes, Part A, not elsewhere on the agenda.  

  **RESOLVED (Chair | Cecilia Tarrant)** that the Minutes, Part A, of the Audit and Risk Committee held on 20 November 2018 be taken as read and confirmed.

<table>
<thead>
<tr>
<th>4. Other Matters for Decision or Noting</th>
<th>No matters noted.</th>
</tr>
</thead>
<tbody>
<tr>
<td>5. Leave of Absence</td>
<td>No leave of absence was requested for the next meeting.</td>
</tr>
</tbody>
</table>

**6. Public Exclusions**

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

- **General subject of each matter to be considered:**
  - **Item No 7.1:** Audit and Risk Committee Meeting 20 November 2018, Minutes Part B  
  - **Item No 7.2:** Audit and Risk Committee Meeting 20 November 2018, Matters Arising from Minutes, Part B  
  - **Item No 8.0:** Combined Assurance Report  
  - **Item No 9.0:** Health and Safety Update

  **RESOLVED (Chair | Cecilia Tarrant)** that the public be excluded from Part B of this meeting AND THAT Mrs Cleland, Mr Gudsell, Mrs Miller, Mr Steele, Ms Lee, Ms Jones, Mr Clark, Mr Harper, Ms Hill, Mr Olan and Mrs Metcalf be permitted to remain for this part of the meeting, after the public be excluded, because of...
Chair Approved but not confirmed by the Committee

<table>
<thead>
<tr>
<th>Item No</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>10.0</td>
<td>Legislative Change Report</td>
</tr>
<tr>
<td>11.0</td>
<td>Cyber Security Programme Update</td>
</tr>
<tr>
<td>12.0</td>
<td>Information Security Strategy</td>
</tr>
<tr>
<td>13.0</td>
<td>2019 Audit &amp; Risk Annual Plan</td>
</tr>
<tr>
<td>14.0</td>
<td>Risk Policy &amp; Framework Update</td>
</tr>
<tr>
<td>15.0</td>
<td>2018 Management Judgements</td>
</tr>
<tr>
<td>16.0</td>
<td>2018 EY Closing Report</td>
</tr>
<tr>
<td>17.0</td>
<td>2018 EY Control Findings Report</td>
</tr>
<tr>
<td>18.0</td>
<td>Draft 2018 Annual Report</td>
</tr>
</tbody>
</table>

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:
Those in Section 9 of the Official Information Act 1982 namely:

- To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- To enable the University to carry on without prejudice or disadvantage negotiations; and
- To prevent the disclosure or use of Official Information for improper gain or advantage.

The meeting moved in to a Public Excluded Session at 08.10am
The meeting closed at 9.50am.
Approved as a true and correct record.

Chair, Jan Dawson
|      |2019
Present: Michael Daniell (Chair), Sir Ralph Norris, Professor Stuart McCutcheon, Associate Professor Alex Sims, Catherine Dunphy and Anand Rama
In Attendance: Adrienne Cleland, Peter Gudsell, Mudasir Matto, Jacqui Metcalf, Derek Phillips and Dana O'Grady

1. Apologies
Scott St John and Associate Professor Amokura Kawharu were noted as apologies.

2. Disclosures of Interest
No further disclosures were made.

3. Minutes of Finance Committee of 27 November 2018
   Item No 3.1: Minutes, Part A
   Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.
RESOLVED (Chair | Catherine Dunphy) that the Minutes, Part A, of the Finance Committee held on 27 November 2018 be taken as read and confirmed.

4. Other Matters for Decision or Noting
   Item 4.1: Committee Responsibilities and Processes 2019
   Noted.
   Item 4.2: Committee Terms of Reference
   Noted.
RESOLVED (Chair | Cecilia Tarrant) that these reports be received and noted.

The following section has been approved for insertion in Part A section of the minutes. It contains the highlights of the Financial Performance report to the Finance Committee.
Chair Approved but not confirmed by the Committee

COUNCIL PART A OPEN AGENDA 11.03.19 - REPORTS OF COUNCIL COMMITTEES


table 1 - Financial highlights

<table>
<thead>
<tr>
<th></th>
<th>2018 Actual</th>
<th>2018 var</th>
<th>2017 Actual</th>
<th>2018 vs 2017 var</th>
<th>2016 Actual***</th>
</tr>
</thead>
<tbody>
<tr>
<td>EFTS*</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undergraduate</td>
<td>25,388.0</td>
<td>(97.0)</td>
<td>25,197.4</td>
<td>150.6</td>
<td>0.0%</td>
</tr>
<tr>
<td>Postgraduate</td>
<td>7,950.2</td>
<td>3.7</td>
<td>7,850.4</td>
<td>99.8</td>
<td>1.3%</td>
</tr>
<tr>
<td>Other</td>
<td>400.5</td>
<td>319.0</td>
<td>317.9</td>
<td>146.6</td>
<td>46.7%</td>
</tr>
<tr>
<td>TOTAL</td>
<td>33,804.7</td>
<td>33,750.6</td>
<td>33,305.7</td>
<td>435.0</td>
<td>1.3%</td>
</tr>
<tr>
<td>Domestic</td>
<td>28,345.6</td>
<td>(445.0)</td>
<td>28,330.6</td>
<td>(180.0)</td>
<td>(0.7%)</td>
</tr>
<tr>
<td>International</td>
<td>4,952.6</td>
<td>4,641.0</td>
<td>4,514.2</td>
<td>475.4</td>
<td>10.6%</td>
</tr>
<tr>
<td>Other</td>
<td>400.5</td>
<td>319.0</td>
<td>317.9</td>
<td>146.6</td>
<td>46.7%</td>
</tr>
<tr>
<td>TOTAL</td>
<td>33,804.7</td>
<td>33,750.6</td>
<td>33,305.7</td>
<td>435.0</td>
<td>1.3%</td>
</tr>
</tbody>
</table>

RESEARCH & CONTRACT revenues

Public Good and other**  206,897   181,900  24,997  13.7%  164,891   42,006  25.5%  143,644
Unservices (excl subcontracts)  76,288  111,389  (33,023)  (31.5%)  95,426  (19,238)  (20.1%)  108,976

RESEARCH Overhead Recoveries

Public Good**  48,801  38,385  10,516  27.5%  32,639  8,162  49.5%  32,423
Unservices  4,664  6,013  (1,349)  (22.5%)  7,486  (2,482)  (33.0%)  6,087

OVERVIEW

Total revenue  1,202,470  1,167,827  14,643  1.2%  1,149,434  53,996  4.6%  1,100,738
Total expenditure  1,144,108  1,150,951  6,843  0.6%  1,110,975  (33,976)  (3.0%)  1,051,376
Net surplus  58,362  36,876  21,486  58.3%  39,407  15,315  40%  49,407
Less unusual items  13,600  9,750
Adjusted net surplus  44,762  26,126  17,626  67.1%  29,977  15,435  51.9%  39,932
%  3.7%  3.1%  0.6%  19.3%  2.7%  1.2%  40%  3.3%

Operating cash flow  105,845  173,135  (67,290)  (38.5%)  201,050  (35,925)  (17.6%)  155,125
Cash and SF investments (net)  27,807  (83,988)  111,744  153%  158,767  (130,999)  (82%)  133,144
Capital expenditure  319,628  380,423  (60,795)  (16.0%)  191,735  (127,898)  (67%)  184,862
Net assets  2,593,136  2,726,436  (230,030)  8.6%  2,224,071  508,365  9.8%  2,697,208
Teaching rev $ per EFTS  29,521  29,403  118  0.4%  18,976  525  2.8%  18,459

* 2016 comparatives have been restated as at 31 December 2017 to reflect a $5.5m prior period adjustment to depreciation on library materials.
** Includes research projects transferred from Unservices

- Student numbers overall grew by 4.9% in 2018, led by international enrolments and consolidating on the growth of 2017.
- Domestic student numbers continued to grow in 2018, with growth in new undergraduate and postgraduate research offsetting historical pipeline contractions elsewhere.
- New domestic undergraduate enrolments (1N) rose by 162 (1.1%), the first rise since before 2014. Student growth in domestic 1N enrolments occurred in Arts and Science which were previously on long-run contraction paths. Engineering has continuing growth at 1N and Law had a step change due to a new offering.
- A contraction in returning domestic undergraduates offsets the new growth, and mostly this reflects the pipeline of previous contractions.

Finance Committee Minutes – Part A | 27 February 2019
Chair Approved but not confirmed by the Committee

- International student numbers grew by over 478 EFTS or 10.6% from 2017 and by 37% since 2014. Postgraduate taught led this international growth.

- Incremental international fee revenue of $9.0m offset shortfalls of revenue associated with domestic students.

- The SAC funding associated with the EFTS was lower than the budget but remained above the level agreed with the TEC, thus avoiding a funding clawback. The SAC funding budget was prepared so it aligned with the EFTS budget. This assumed an increment over the agreed funding sum.

- The research revenues associated with research conducted by the University now includes a series of more commercial projects transferred from UniServices. The total for 2018 was $206.8m including former UniServices projects of $23.4m. This represents another material rise in research outputs.

- Faculties achieved cost savings in their teaching budgets largely in academic salaries. This was a product of delays in securing new staff in Faculties that were expending, coupled with caution regarding filling vacancies in response to EFTS shortfalls.

- Phases one and two of the IRIS programme commenced in April 2018. The financials reflect the transfer of research projects from UniServices as well as the commencement of the new research support structure. Phase three looks at technical research support and is progressing.

- The IRIS programme led to an increase in research support investment in Faculties and a redistribution and refinement of the activities of the new closed Research Office. Pre-award activities for almost all research is now the responsibility of UniServices, while post award support is both local in Faculties and centralised in the ROC unit in Finance.

- Property Services experienced cost pressures in preliminary project costs and these were in part offset by lower levels of asbestos remediation work. Decisions made in 2017 to impair the value of buildings with asbestos issues reduced the exposure to depreciation. These combined with savings in repairs and maintenance, utilities and staffing leaving net costs well below budget.

- Library were also able to make material savings with staff costs and collection costs contained ahead of some reorganisation initiatives.

- The financial performance of the core activities of the University remains sound, improving with the outlook for student numbers and research revenues. There is sufficient flexibility to respond to variability in student numbers, research levels and support and asset related costs.

- The University surplus was $58.4m for 2018, representing 4.8% of revenue, and exceeding budget by $21.4m. This surplus was achieved after a series of abnormal or one off items as detailed below. Excluding these leaves a 2018 surplus of $44.8m or 3.7% that is more comparable with the activities and transactions incorporated in the 2018 budget.

<table>
<thead>
<tr>
<th>Abnormal and one-off items</th>
<th>$m</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intellectual Property sale</td>
<td>3.6</td>
</tr>
<tr>
<td>PbA debt forgiveness revenue</td>
<td>1.1</td>
</tr>
<tr>
<td>ACC levy provision adjustment</td>
<td>1.6</td>
</tr>
<tr>
<td>TEC SAC Funding (Additional funding related to 2017)</td>
<td>1.5</td>
</tr>
<tr>
<td>Movement in actuarial valuation of long service leave</td>
<td>(5.2)</td>
</tr>
<tr>
<td>Sick leave treatment correction</td>
<td>2.2</td>
</tr>
<tr>
<td>Incremental claims due to asbestos</td>
<td>0.5</td>
</tr>
</tbody>
</table>

Other transactions of note
- Incremental interest revenue reflecting higher cash balances
  - Lower than anticipated increase in scholarship uptake
  - Reduced asbestos remediation costs
  - Reduction of depreciation cost due to previous building impairments
  - 2.2
  - 13.6
5. **Leave of Absence**

Cecilia Tarrant advised that she might not be able to attend the next meeting.

### 6. **Public Exclusions**

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

**General subject of each matter to be considered:**

- **Item No 7.1:** Finance Committee Meeting 27 November 2018, Minutes Part B
- **Item No 7.2:** Finance Committee Meeting 27 November 2018, Matters Arising from Minutes, Part B
- **Item No 8.0:** Financial Performance for 2018
- **Item No 9.0:** Treasury Management, Compliance and Cash Flow Report
- **Item No 10.0:** Debt Funding Analysis and Recommendation

**Reason for passing this resolution in relation to each matter:**

The protection of the interests mentioned below.

**Grounds under section 48(1) for the passing of this resolution:**

Those in Section 9 of the Official Information Act 1982 namely:

- Capital expenditure was $60.8m less than budget, primarily reflecting slower progress on the complex 35 Whittaker Place accommodation project.
- Operating cash-flows were lower than budget reflecting a series of adverse working capital movements. The 2017 year-end operating cash-flows were materially impacted by a small number of exceptional cash movements in UniServices including a rise in funding-in-advance and the significant late sale of intellectual property.
- The combination of an improved opening cash position, lower capital expenditure and reasonable operating cash generation saw the borrowing requirement drop from the $90m budget to $75m at 31 December 2018. This was the sum required to be drawn from the funding facility rather than the net of borrowings and restricted short term investments.
- Cash and funding requirements for the medium term are being reassessed as variability in the timing and scale of major building projects is refined. We are in the early stages of seeking approval from TEC for an increase in the debt limit.
- Overall, the University's financial performance for 2018 was satisfactory.

**RESOLVED (Chair | Sir Ralph Norris)** that the public be excluded from Part B of this meeting AND THAT Mrs Cleland, Mr Gudsell, Mr Matto, Mr Phillips, Ms O'Grady and Mrs Metcalf be permitted to remain for this part of the meeting, after the public be excluded, because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.
i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;

ii) To enable the University to carry on without prejudice or disadvantage negotiations; and

iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

The meeting moved in to a Public Excluded Session at 08.07am
The meeting closed at 9.29am.
Approved as a true and correct record.

_____________
Chair, Michael Daniell
|      |2019
PART A:

i) RECOMMENDATIONS FROM SENATE REQUIRING TO BE CONSIDERED/RECEIVED BY COUNCIL

REVIEWS

No matters requiring to be considered/received by Council.

ii) RECOMMENDATIONS FROM SENATE REQUIRING COUNCIL CONSIDERATION/APPROVAL

ACADEMIC MATTERS AND REGULATIONS

1. Senate and Committee Elections Statute and Elections Procedures
   Senate, 25.02.19 RECOMMENDS that Council approve the Senate and Committee Elections Statute and Elections Procedures

2. Memorandum, 11.02.19 of the Vice-Chancellor to Senate regarding additions to the Senate Membership
   Senate, 25.02.19 RECOMMENDS that Council approve the addition of the Deputy Vice-Chancellor (Operations) & Registrar and the Pro Vice-Chancellor (Pacific) as ex-officio members of Senate

3. Micro-Credentials Policy
   Senate, 25.02.19 RECOMMENDS that Council approve the Micro-Credentials Policy

4. Framework for Learning and Teaching Quality Enhancement and Assurance at the University of Auckland.
   Senate, 25.02.19 RECOMMENDS that Council approve the Framework for Learning and Teaching Quality Enhancement and Assurance at the University of Auckland.
**PART B: ITEMS FROM SENATE FOR NOTING BY COUNCIL**

1. **Reports on Leave**

   Senate 25.02.19 **RECOMMENDS** that Council **note** the following research and study leave reports:

<table>
<thead>
<tr>
<th>Name</th>
<th>School/Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professor Arkinstall, Christine</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Professor Carlston, Erin</td>
<td>Humanities</td>
</tr>
<tr>
<td>Professor Luciano, Bernadette</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Professor Parekowhai, Michael</td>
<td>Fine Arts</td>
</tr>
<tr>
<td>Professor Simmons, Laurence</td>
<td>Social Sciences</td>
</tr>
<tr>
<td>Professor Woodward, Alistair</td>
<td>Population Health</td>
</tr>
<tr>
<td>Assoc Prof Brown, Jason</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Assoc Prof Dickson, Mark</td>
<td>Environment</td>
</tr>
<tr>
<td>Assoc Prof Janczewski, Lech</td>
<td>Information Systems and Operations Management</td>
</tr>
<tr>
<td>Assoc Prof Matthewman, Steve</td>
<td>Social Sciences</td>
</tr>
<tr>
<td>Assoc Prof Michael Barlow</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Assoc Prof Tripathi, Arvind</td>
<td>Information Systems and Operations Management</td>
</tr>
<tr>
<td>Dr Armstrong, Jeremy</td>
<td>Humanities</td>
</tr>
<tr>
<td>Dr Bray, Peter</td>
<td>Counselling, Human Services and Social Work</td>
</tr>
<tr>
<td>Dr Delaney, Helen</td>
<td>Management and International Business</td>
</tr>
<tr>
<td>Dr Ellis, Ngarino</td>
<td>Humanities</td>
</tr>
<tr>
<td>Dr Fisher, Karen</td>
<td>Environment</td>
</tr>
<tr>
<td>Dr Huang, Karen</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Dr Inouye, Melissa Wei-Tsing</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Dr Keegan, Peter</td>
<td>Te Punu Wananga</td>
</tr>
<tr>
<td>Dr Lee, Kerry</td>
<td>Curriculum and Pedagogy</td>
</tr>
<tr>
<td>Dr Lehman, Kathryn</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
<tr>
<td>Dr Mills, Alice</td>
<td>Social Sciences</td>
</tr>
<tr>
<td>Dr Pavlov, Valery</td>
<td>Information Systems and Operations Management</td>
</tr>
<tr>
<td>Dr Showden, Carisa</td>
<td>Social Sciences</td>
</tr>
<tr>
<td>Dr Wallis, Katharine</td>
<td>Population Health</td>
</tr>
<tr>
<td>Mr Matheson, Neil</td>
<td>Cultures, Languages and Linguistics</td>
</tr>
</tbody>
</table>

**PART C: MATTERS RECEIVED AND APPROVED UNDER DELEGATED AUTHORITY**

1. **ACADEMIC MATTERS**

   Senate, 25.02.19 advises Council that the following academic matter was approved

   The addition of the position of Pro Vice-Chancellor (Pacific) to the membership of Education Committee – Memorandum from the Deputy Vice-Chancellor (Academic), Professor John Morrow
2. NEW SCHOLARSHIP & AWARD REGULATIONS

Senate, 25.02.19 advises Council that the following four new Scholarship and Award Regulations were approved:

a. Buddle Findlay Prize in Contract Law;
b. James Deaker Women in Technology Scholarship;
c. RTA Studio Award for Māori Architecture Students; and
d. Sean Joyce New Start Award
The Hon. Chris Hipkins  
Minister of Education  
Parliament Buildings  
Wellington  

By email: c.hipkins@ministers.govt.nz

Dear Minister

At its meeting of 10 December 2018, the Council of the University of Auckland voted to recommend to you the attached amendment to the Constitution of the University of Auckland. This amendment reflects the requirements of the recently passed amendment to the Education Act 1989. Specifically it provides for the student member to be elected directly rather than, as under the present Constitution, being the person elected President of the Auckland University Students’ Association.

As the student representative for 2019 has already been elected under the provisions of the current Constitution, the revised version will come into effect in 2020 (with elections to be held in 2019).

Yours sincerely

Scott St John  
Chancellor
The Constitution of The University of Auckland

1. The Council of the University of Auckland shall from 1 January 2016 be constituted as follows:
   (a) Four persons appointed by the relevant Minister.
   (b) One person, being Māori and able to advise Council on issues relevant to Māori, appointed by Council following a call for expressions of interest from iwi and other Māori individuals or groups.
   (c) The Vice-Chancellor by virtue of his/her holding office as the chief executive officer of the University of Auckland.
   (d) One person being a permanent member of the academic staff of the University of Auckland elected by the permanent members of that staff.
   (e) One person being a permanent member of the professional staff of the University of Auckland elected by the permanent members of that staff.
   (f) One person being an enrolled student of the University the person elected by the students of the University body to be President of the Auckland University Students' Association Inc. or its successor association.
   (g) One person being an alumnus of the University of Auckland appointed by Council following a call for expressions of interest from alumni.
   (h) Two persons able to provide skills specified by Council to be appointed by the University of Auckland Council following a call for expressions of interest.

2. Prior to calling for nominations or expressions of interest, the Council shall publish a statement of the skills and experiences it is seeking from members to be so appointed.

3. With the exception of the Vice-Chancellor, each person may be appointed, elected or co-opted as a member of Council under the foregoing provisions for any period of not more than four years, and for no more than three such periods. In such cases where a person is a member of Council on 31 December 2015, and has not completed their current term, and is re-appointed or re-elected from 1 January 2016, they shall be deemed to have been appointed or elected for the balance of that previous term.
The Constitution of The University of Auckland

1. The Council of the University of Auckland shall from 1 January 2020 be constituted as follows:
   (a) Four persons appointed by the relevant Minister.
   (b) One person, being Māori and able to advise Council on issues relevant to Māori, appointed by Council following a call for expressions of interest from iwi and other Māori individuals or groups.
   (c) The Vice-Chancellor by virtue of his/her holding office as the chief executive officer of the University of Auckland.
   (d) One person being a permanent member of the academic staff of the University of Auckland elected by the permanent members of that staff.
   (e) One person being a permanent member of the professional staff of the University of Auckland elected by the permanent members of that staff.
   (f) One person being an enrolled student of the University elected by the students of the University.
   (g) One person being an alumnus of the University of Auckland appointed by Council following a call for expressions of interest from alumni.
   (h) Two persons able to provide skills specified by Council to be appointed by the University of Auckland Council following a call for expressions of interest.

2. Prior to calling for nominations or expressions of interest, the Council shall publish a statement of the skills and experiences it is seeking from members to be so appointed.

3. With the exception of the Vice-Chancellor, each person may be appointed, elected or co-opted as a member of Council under the foregoing provisions for any period of not more than four years, and for no more than three such periods. In such cases where a person is a member of Council on 31 December 2015, and has not completed their current term, and is re-appointed or re-elected from 1 January 2016, they shall be deemed to have been appointed or elected for the balance of that previous term.
19 FEB 2019

Mr Scott St John
Chancellor
University of Auckland
Private Bag 4800
CHRISTCHURCH 8140

Email: sastjohn64@gmail.com

Dear Scott,

Thank you for providing me with the amended constitution agreed by the council of the University of Auckland.

In accordance with section 169(3) of the Education Act 1989, I confirm that the new constitution of the University of Auckland will come into effect by publication of a notice in the New Zealand Gazette. A copy of the signed notice is attached to this letter.

I noted the amended constitution brings into line with the legislation the election of the student member to the University of Auckland council.

Yours sincerely,

Chris Hipkins
Minister of Education

Enc
Amendment to the Constitution of the University of Auckland Council Notice 2019

Pursuant to section 170 of the Education Act 1989 ("the Act"), the Minister of Education gives the following notice.

Notice

1. This notice may be cited as the Amendment to the Constitution of the University of Auckland Notice 2019.

2. This notice shall come into force on the day after the date of its publication in the New Zealand Gazette.

3. The Council of the University of Auckland shall from 1 January 2020 be constituted as follows:

(a) Four persons appointed by the relevant Minister.

(b) One person, being Māori and able to advise Council on issues relevant to Māori, appointed by Council following a call for expressions of interest from iwi and other Māori individuals or groups.

(c) The Vice-Chancellor by virtue of his/her holding office as the chief executive officer of the University of Auckland.

(d) One person being a permanent member of the academic staff of the University of Auckland elected by the permanent members of that staff.

(e) One person being a permanent member of the professional staff of the University of Auckland elected by the permanent members of that staff.

(f) One person being an enrolled student of the University of Auckland elected by the students of the University.

(g) One person being an alumnus of the University of Auckland appointed by Council following a call for expressions of interest from alumni.

(h) Two persons able to provide skills specified by Council to be appointed by the University of Auckland Council following a call for expressions of interest.

4. Prior to calling for nominations or expressions of interest, the Council shall publish a statement of the skills and experiences it is seeking from members to be so appointed.

5. With the exception of the Vice-Chancellor, each person may be appointed, elected or co-opted as a member of Council under the foregoing provisions for any period of not more than four years, and for no more than three such periods. In such cases where a person is a member of Council on 31 December 2015, and has not completed their current term, they may serve up to four periods of no more than four years each.

Dated at Wellington this 19\textsuperscript{th} day of February 2019.

HON CHRIS HIPKINS Minister of Education
From: Anthony Blaschke <anthonyblaschke@gmail.com>
Sent: Wednesday, February 6, 2019 4:10 PM
To: Amokura Kawharu
Subject: CLOSURE OF SPECIALIST LIBRARIES AUCKLAND UNIVERSITY

I write to you in your capacity as a University Council member.

The impending closure of libraries in the Fine Arts, Music and Architecture faculties is in fact a rampant contradiction to the Council’s own stated Functions and Duties. These are set down in your Terms of Reference. They include:

Ensuring the University Attains the Highest standards in Education....

Acknowledgement of the Treaty of Waitangi

Ensuring the university does not discriminate against any Person (this they already have breached)

Ensuring proper standards of Integrity and Concern for Students are met.

Disestablishing Libraries for whatever perceived reason represents the very Negation of Integrity. It will do nothing for the university’s standing in the eyes of the wider world community of Learning.

I urge you to do every thing within your own capacity to overule this move. It is still not too late to do

ant blaschke

( AU graduate; family has donated to the university)

Anthony Blaschke

5/17 Houghton St
Meadowbank
Auckland 1072

tel: (021) 257 8465
Memo to: Council  
From: Chancellor  
Date: 22 January 2019  
Subject: Correspondence not referred to Council  

The "Protocol for handling correspondence addressed to the University Council", approved by Council last year, provides that, Where an item of correspondence is deemed by the Chancellor to address matters that fall outside the statutory role of Council, the University Committee Executive will be instructed to so advise the correspondent. A report will be sent to the next meeting of Council.

I therefore report as follows:

<table>
<thead>
<tr>
<th>Correspondent</th>
<th>Subject matter</th>
<th>Basis for Chancellor’s decision</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gordon Dickson</td>
<td>Request for Council to provide information under the Official Information Act (OIA)</td>
<td>Requests under the OIA are all handled by the University’s General Counsel, to whom the matter has been referred. Mr Dickson has been advised of this.</td>
</tr>
</tbody>
</table>

I recommend that Council note this report.

Scott St John  
Chancellor
UniServices has traditionally not paid fees to its directors, but is at the point now where it needs to attract expertise from people who do not necessarily have an affiliation with the University.

The latest Cabinet Office Circular to deal with this matter (CO(12)6, 19 December 2012) indicates that University Councils should set fees for the directors of their subsidiaries and that for an organisation the size of UniServices the fees should be in the range $10,750 to $17,213 per annum.

I recommend that Council approve an annual Directors fee of $16,000 per annum, effective from 1 January 2019, for the (currently four) external Board members (those who are not employees of the University).

Stuart McCutcheon
Vice-Chancellor
All the New Zealand universities, with the exception of Massey (Te Kunenga ki Pūrehuroa), were originally given Māori names reflecting the fact that they were places of learning (Te Wānanga or Te Whare Wānanga) and connecting them to their place of origin (hence Te Whare Wānanga o Tāmaki Makurau, Te Whare Wānanga o Otāgo and so on).

The term Wānanga has proven to be problematic because of the potential for confusion with the statutory class of institution known by that name (e.g. Te Whare Wānanga o Awānuiarangi), some of which have sought to represent themselves as universities.

That potential confusion, together with the recent adoption of the Te Reo Policy, means it is timely to reconsider the Māori name of the University.

I therefore recommend that Council ask the Pro Vice-Chancellor (Māori), Professor Cindy Kiro, to consult within and outside the University as appropriate and provide to Council a recommendation on whether a new name should be adopted and how we might arrive at that name (in the Māori world names are commonly gifted by the relevant community).

Stuart McCutcheon
Vice-Chancellor
## Council and Committees Programme 2019

<table>
<thead>
<tr>
<th>February</th>
<th>26 February</th>
</tr>
</thead>
<tbody>
<tr>
<td>Audit &amp; Risk</td>
<td></td>
</tr>
<tr>
<td>Finance</td>
<td></td>
</tr>
<tr>
<td>Capital Expenditure Committee</td>
<td></td>
</tr>
<tr>
<td>Senate</td>
<td></td>
</tr>
<tr>
<td>Council</td>
<td></td>
</tr>
<tr>
<td>• Annual Accounts &amp; Report</td>
<td></td>
</tr>
<tr>
<td>• University Financial Performance</td>
<td></td>
</tr>
<tr>
<td>• EY Report on Control Findings</td>
<td></td>
</tr>
<tr>
<td>• EY Closing Report</td>
<td></td>
</tr>
<tr>
<td>• Management Judgements</td>
<td></td>
</tr>
<tr>
<td>• Combined Assurance Report</td>
<td></td>
</tr>
<tr>
<td>• Health &amp; Safety Update</td>
<td></td>
</tr>
<tr>
<td>• Asbestos Update</td>
<td></td>
</tr>
<tr>
<td>• Update on Legislative Change</td>
<td></td>
</tr>
<tr>
<td>• 2018 A&amp;R Annual Plan</td>
<td></td>
</tr>
<tr>
<td>• Cyber Security Programme Update</td>
<td></td>
</tr>
<tr>
<td>27 February</td>
<td></td>
</tr>
<tr>
<td>• Annual Accounts &amp; Financial Report</td>
<td></td>
</tr>
<tr>
<td>• Loan agreement compliance</td>
<td></td>
</tr>
<tr>
<td>Interim progress report (distributed report only; no meeting)</td>
<td></td>
</tr>
</tbody>
</table>

| March |
| 25 February |
| • the Senate and Committee Election Statute and Elections Procedures |
| • the addition of the Deputy Vice-Chancellor (Operations) & Registrar and the Pro Vice-Chancellor (Pacific) as ex-officio members of Senate |
| • Micro-Credentials Policy |
| • Framework for Learning and Teaching Quality Enhancement and Assurance at the University of Auckland |
| 11 March |
| • New Year Honours letters |
| • Application of Seal and Qualifications – Delegated Authority |
| • Vice-Chancellor’s Report |
| • Payment of attendance fees to lay-members of Council |
| • the Senate and Committee Election Statute and Elections Procedures |
| • the addition of the Deputy Vice-Chancellor (Operations) & Registrar and the Pro Vice-Chancellor (Pacific) as ex-officio members of Senate |
| • Micro-Credentials Policy |
| • Framework for Learning and Teaching Quality Enhancement and Assurance at the University of Auckland |
| Briefings |
| Grafton Hall/ECE (Fehl/Rengers/Parsons/Mosely) |
| Discussion of Park West/Construction H&S (Fehl) |
| Unconscious bias training (Manaakitia Room) (Phipps et al.) |

| April |
| 4 April |
| • KEIC upgrade |
| • B311c, B311d upgrades |
| • Exercise Science |
| • Capital project progress reports |
| • Initial discussion student accommodation options |
| • Review Terms of Reference |
| 8 April |
| • CUAP Amendments for CUAP Round 1 |
| 6 May |
| • CUAP Amendments for CUAP Round 1 |
| • Finance update |
| • Vice-Chancellor’s report |
| Briefings |

<p>| May |
| 21 May |
| • Combined Assurance Report (inc. Fraud, Seismic updates) |
| • Insurance Renewal Planning |
| • Health &amp; Safety Update |
| • Asbestos Update |
| • Cyber Security Programme Update |
| • Information Security Strategy |
| • Crisis Management &amp; BCP Update |
| • Sustainability Plan &amp; Environmental Governance |
| 25 May |
| • Annual Accounts &amp; Financial Report |
| • Treasury Report |
| • Treasury Policy Review |
| 27 May |
| • Financial Performance Report |
| • Treasury Report |
| • Treasury Policy Review |
| June | | | | |
|---|---|---|---|
| 10 June | Queen’s Birthday Honours letters | Equity Leadership Mid-Year Report | VC Review Committee half-year report |
| | List of CUAP qualifications for round 2. These will go to senate on 22 July and will be sent to Council for electronic approval after 22 July | Treasury Policy Review | TOR CEC |
| | Briefings | | |
| July | | | |
| 24 July | Financial Performance Report | Early July | 22 July |
| | Treasury report | Student accommodation | CUAP Amendments for CUAP Round 2 |
| | Domestic Market Analysis and EFTS projections | Thomas Level4 fitout | Programme limitations 2019 |
| | International Market Analysis and EFTS projections | OGH seismic upgrade | Academic teaching Dates 2021 |
| | Research revenues outlook | RWC interim works | University of Cambridge Internals Examinations (CIE) study taken in New Zealand and overseas |
| | | South Auckland initiative | Proposed Changes to School - Leaver Requirements |
| | | Design school and Dance fit-outs | |
| | | Library redevelopment | |
| August | | | |
| 26 August | Programme limitations | Yearly update of the Degrees and Diploma Statute (for the Calendar from APO) | |
| | | | | |
| September | | | |
| 17 September | Audit Plan 2019 | 25 September | 23 September |
| | Combined Assurance Report | Proposed student fees | Graduating Year Reviews for CUAP |
| | Catastrophe Level Risks for Insurance | Financial Performance | 2020 Programme-specific entry requirements for applicants with Foundation study and overseas secondary qualifications |
| | Health &amp; Safety Update | Treasury Report | Instructions to Examiners and Assessors |
| | Asbestos Update | | |
| | Cyber Security | | |
| | Enterprise Risk Register (Draft) | | |
| | Draft IA Programme-2019 | | |
| | Insurance Renewal Strategy | | |
| | | | |
| October | | | |
| 21 October | Student fee-setting | | |
| | Graduating Year Reviews for CUAP | | |
| | Proposed Changes to School- Leaver Requirements | | |
| | Election of Chancellor and | | |
| | Pre-Chancellor for the next year | | |
| | Student accommodation business cases | | |
| | Code of Conduct | | |
| | Vice-Chancellor’s report | | |</p>
<table>
<thead>
<tr>
<th>November</th>
<th>29 November</th>
<th>27 November</th>
<th>25 November</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Interim Audit Report</td>
<td>Budget 2020</td>
<td>Winter lecture Series 2020 and 2021</td>
</tr>
<tr>
<td></td>
<td>Combined Assurance Report (inc. Fraud and Seismic updates)</td>
<td>Treasury Report</td>
<td></td>
</tr>
<tr>
<td></td>
<td>IA Final Programme – 2019</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Insurance Renewal Report</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Health &amp; Safety Update</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Cyber Security</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Information Security Strategy</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Enterprise Risk Register (Final)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Crisis Management &amp; BCP Update</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Tax Risk</td>
<td></td>
<td></td>
</tr>
<tr>
<td>December</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>09 December</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Budget 2020</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Vice-Chancellor’s report</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Instructions to Examiners and Assessors</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Equity Leadership Report</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Council Committee Membership for the next year</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>VC Review Committee full-year report</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Briefings</td>
<td></td>
</tr>
</tbody>
</table>